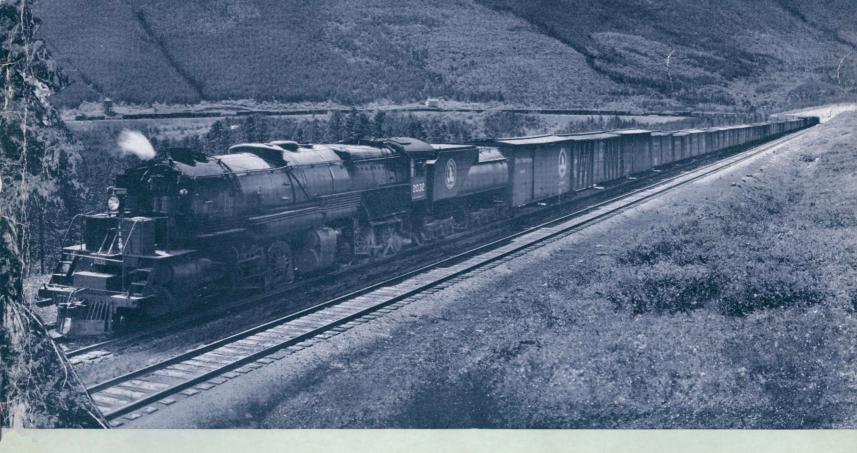
Brestlent's FW

# GREAT NORTHERN RY. CO.



52 nd REPORT-1940

The cover picture shows a Great Northern through freight train en route from Seattle, Washington, to Minneapolis and St. Paul, ascending the west slope of the Rocky Mountains, at Blacktail, Montana. The 102-car train weighs 4,800 tons. The Mallet locomotive was designed specially for mountain service and weighs 460 tons.

### 52nd Annual Report

## Great Northern Railway Company

1940



General Office-St. Paul, Minn.

#### DIRECTORS

#### Term Expires May 8, 1941

F. PEAVEY HEFFELFINGER . . Minneapolis
ARTHUR CURTISS JAMES . . New York
RICHARD C. LILLY . . . . St. Paul
ALEXANDER C. NAGLE . . . New York

| Term Expires May 14, 1942          | Term Expires May 13, 1943    |
|------------------------------------|------------------------------|
| STEPHEN BAKER New York             | SHREVE M. ARCHER Minneapolis |
| FRANK J. GAVIN St. Paul            | VINCENT ASTOR New York       |
| LOUIS W. HILL St. Paul             | FRANK F. HENRY Buffalo       |
| FREDERICK E. WEYERHAEUSER St. Paul | WILLIAM L. McKNIGHT St. Paul |

#### EXECUTIVE COMMITTEE

SHREVE M. ARCHER FRANK J. GAVIN STEPHEN BAKER LOUIS W. HILL

ARTHUR CURTISS JAMES

#### **OFFICERS**

| F. J. GAVIN, President                                       |    |  |  |      |  |   |   |   | St. Pau   |
|--------------------------------------------------------------|----|--|--|------|--|---|---|---|-----------|
| T. BALMER, Vice President                                    |    |  |  |      |  |   |   |   | . Seattle |
| C. O. JENKS, Vice President, Operating Department            |    |  |  |      |  |   |   |   |           |
| F. R. NEWMAN, Vice President, Traffic Department             |    |  |  |      |  |   |   |   | St. Pau   |
| F. G. DORETY, Vice President and General Counsel             |    |  |  |      |  |   |   |   | St. Pau   |
| F. L. PAETZOLD, Secretary and Treasurer                      |    |  |  |      |  |   |   |   | St. Pau   |
| G. H. HESS, JR., Comptroller                                 |    |  |  |      |  |   |   |   | St. Pau   |
| V. P. TURNBURKE, General Auditor                             |    |  |  |      |  |   | × |   | St. Pau   |
| C. McDONOUGH, General Manager, Lines East of Williston       |    |  |  |      |  |   |   |   |           |
| R. A. McCANDLESS, General Manager, Lines West of Williston . |    |  |  |      |  |   |   |   | . Seattle |
| J. B. SMITH, General Superintendent Transportation           |    |  |  | <br> |  |   |   |   | St. Pau   |
| H. YOERG, General Superintendent Motive Power                |    |  |  |      |  |   |   |   | St. Pau   |
| C. M. NYE, Chief Engineer                                    |    |  |  |      |  |   |   |   | St. Pau   |
| A. H. LILLENGREN, Purchasing Agent                           |    |  |  |      |  | , |   |   | St. Pau   |
| J. T. MAHER, Right of Way, Land and Tax Commissioner         |    |  |  |      |  |   |   |   |           |
| N. STOCKHAMMER, Assistant Secretary and Assistant Treasurer  | ٠. |  |  |      |  |   |   | 1 | New York  |
| H. F. SMITH, Assistant Secretary and Assistant Treasurer     |    |  |  |      |  |   |   |   |           |
| C. C. THORNE, Assistant Secretary                            |    |  |  |      |  |   |   |   | St. Pau   |

Principal Office: Great Northern Building, St. Paul, Minn. Financial and Transfer Office: 2 Wall Street, New York, N. Y.

Annual Meeting of Stockholders, St. Paul, Minnesota, May 8, 1941

#### ANNUAL REPORT

### FOR CALENDAR YEAR 1940

To the Stockholders of

Great Northern Railway Company:

The Board of Directors submits the following report for the year ended December 31, 1940:

#### FINANCIAL RESULTS

| ITEM                                                                                                                                                                                                                                                                                            | 1940                     | 1939                     |            | Increase<br>Decrease   |            |               |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------|------------|------------------------|------------|---------------|
|                                                                                                                                                                                                                                                                                                 |                          |                          |            | Amount                 | Pe         | rcent         |
| Average mileage of road operated                                                                                                                                                                                                                                                                | 8,069                    | 8,072                    | D—         | 3                      | D—         | .04           |
| REVENUES FROM RAILWAY OPERATIONS: Received for services rendered in transporting property or persons                                                                                                                                                                                            | \$101,743,146            | \$91,783,373             | <u>I—</u>  | \$9,959,773            | <u>I—</u>  | 10.85         |
| HOW REVENUES WERE SPENT:  Expenses of furnishing transportation service, including maintaining the plant and equipment.  Federal, State and local taxes.  Paid to other companies for use of their equipment, tracks, yards and other facilities, in excess of amounts received for use of sim- | 65,901,723<br>12,273,206 | 60,462,670<br>10,121,469 |            | 5,439,053<br>2,151,737 |            | 9.00<br>21.26 |
| ilar property owned by the Company                                                                                                                                                                                                                                                              | 1,761,153                | 1,614,639                | I—         | 146,514                | I—         | 9.07          |
| Total Expenses, Taxes and Rents                                                                                                                                                                                                                                                                 | 79,936,082               | 72,198,778               | I—         | 7,737,304              | <u>I</u> — | 10.72         |
| LEAVING NET RAILWAY OPERATING INCOME                                                                                                                                                                                                                                                            | 21,807,064               | 19,584,595               | <u>I</u> — | 2,222,469              | <u>I</u> — | 11.35         |
| ADDITIONAL NET INCOME FROM INVESTMENTS IN SECURITIES, PROPERTY RENTALS, ETC                                                                                                                                                                                                                     | 2,613,258                | 3,317,600                | D—         | 704,342                | D—         | 21.23         |
| MAKING INCOME AVAILABLE FOR FIXED CHARGES                                                                                                                                                                                                                                                       | 24,420,322               | 22,902,195               | I—         | 1,518,127              | I—         | 6.63          |
| EXPENDITURE FOR FIXED CHARGES:  Interest on funded and unfunded debt, equipment trust obligations, and other fixed charges                                                                                                                                                                      | 14,212,128               | 14,215,770               | D—         | 3,642                  | D—         | .03           |
| RESULTING IN NET INCOME                                                                                                                                                                                                                                                                         | \$ 10,208,194            | \$ 8,686,425             | I—         | \$1,521,769            | <u>I</u> — | 17.52         |
| Dividends paid (\$.50 per share)                                                                                                                                                                                                                                                                | \$ 1,249,448             |                          | I—         | \$1,249,448            |            |               |
| Rate of return on investment in property used for transportation service                                                                                                                                                                                                                        | 3.58%                    | 3.25%                    | I—         | .33%                   |            |               |
| Percent of operating revenues consumed by operating expenses                                                                                                                                                                                                                                    | 64.77                    | 65.88                    | D-         | 1.11                   |            |               |
| Percent of operating revenues consumed by operating expenses, taxes and rents                                                                                                                                                                                                                   | 78.57                    | 78.66                    | D—         | .09                    |            |               |
| Number of times fixed charges earned                                                                                                                                                                                                                                                            | 1.72                     | 1.61                     | I—         | .11                    |            |               |
| Earnings per share of capital stock                                                                                                                                                                                                                                                             | \$4.09                   | \$3.48                   | I—         | \$.61                  |            |               |

Railway operating revenues in 1940 were the largest since 1930, but because of increased taxes the net railway operating income was less than that for 1935, 1936 and 1937. However, as a result of the reduction in interest on funded debt during the past few years, the net income in 1940 was slightly larger than in any of the previous ten years.

Notwithstanding this result, the annual rate of return on investment was only 3.58%. This compares with 2.61% earned by all Class I railroads (those with annual revenues above \$1,000,000), and 2.08% earned by Class I railroads in the Western District.

### **Operating Revenues**

Operating revenues in 1940 amounted to \$101,743,146, an increase of \$9,959,773, or 10.85% over 1939.

Shipments of iron ore from Minnesota mines were 19,889,781 long tons, an increase of 6,408,724 tons over 1939. Although iron ore amounted to 55.6% of the total tonnage handled, its revenue was only 17.6% of all operating revenues. It is expected that this traffic will increase further in 1941, possibly by as much as 25 per cent. Lumber, shingles, etc., transported amounted to 67,413 cars, an increase of 13% over 1939. Carloads of potatoes handled increased 41% and livestock loadings showed a slight increase, while the movement of apples was practically the same in both years.

Grain handled amounted to 117,000,000 bushels, slightly less than the 1939 movement. Because of a longer average distance hauled, the revenues from grain showed a small increase. There was a decrease in production of oats and barley, and a retarding of the wheat, corn and barley movement due to loans by the Commodity Credit Corporation. At the end of 1940 the Corporation owned outright or had outstanding loans on 433,000,000 bushels of corn, 271,-400,000 bushels of wheat, and 5,000,000 bushels of barley in Minnesota, North Dakota, South Dakota and Montana.

The oil fields in the Kevin-Sunburst and Cut Bank areas, located on Great Northern lines in north central Montana, increased their production of crude oil from 5,438,133 barrels in 1939 to 5,863,292 barrels in 1940.

The Fort Peck Dam was completed in 1940, and freight shipments dropped to approximately 3,700 cars. In 1941 the first power unit will be installed.

The diversion of traffic to highways forced a sharp reduction in rates on refined petroleum, Montana and east, but an increase in volume kept revenues about even with 1939. Rates on passenger automobiles from eastern territory to the Pacific Coast were reduced 12% to more nearly equalize rates in effect via the Panama Canal. Rates on apples from North Pacific Coast Territory to destinations as far east as Buffalo and Pittsburgh were reduced 10 to 15 cents per 100 pounds because of the distress of the western apple industry occasioned by the increased competition of other producing areas and the closing of the export market due to the war.

The first unit of a large plant for the Aluminum Company of America was completed at Vancouver, Wash., in November 1940. A considerable inbound movement of bauxite concentrates and outbound movement of aluminum pigs has developed.

Freight revenue for each commodity group is shown on page 23, and the number of cars and tons of freight traffic, by commodities, are shown on page 31.

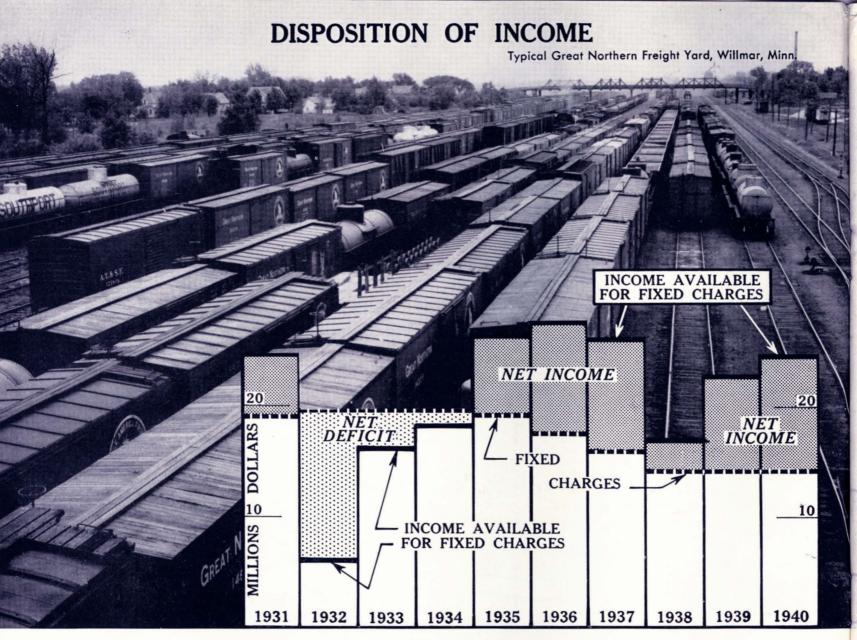
Passenger traffic decreased 2.9% from \$4,350,621 in 1939 to \$4,225,019 in 1940. Travel from Canada has been greatly curtailed because of the unfavorable exchange on Canadian money and the regulations of the Canadian Foreign Exchange Control Board which make it very difficult for Canadians to travel in the United States. The Japanese-Chinese conflict materially reduced the ordinary flow of travel to and from the Orient.

Business to Glacier National Park included 8,279 rail passengers arriving at Park gateways, an increase of 7.3% over 1939. House counts at hotels, chalets and camps in Glacier Park totaled 60,440, an increase of 21.3% over 1939.

### HOW OPERATING REVENUES WERE SPENT Freight Train of 104 Cars in the Cascade Mountains Electrified Zone. **NET RAILWAY** OPERATING INCOME BEFORE INTEREST AND OTHER FIXED CHARGES OTHER OPERATING EXPENSES MILLIONS WAGES AND SALARIES

(All amounts shown in this table are in thousands.)

| YEAR | OPERATING<br>REVENUES | WAGES<br>AND<br>SALARIES | FUEL    | DEPRE-<br>CIATION | OTHER<br>OPERATING<br>EXPENSES | TOTAL<br>OPERATING<br>EXPENSES | TAXES    | EQUIPMENT,<br>JOINT<br>FACILITY<br>RENTS, ETC. | NET<br>RAILWAY<br>OPERATING<br>INCOME |
|------|-----------------------|--------------------------|---------|-------------------|--------------------------------|--------------------------------|----------|------------------------------------------------|---------------------------------------|
| 1940 | \$101,743             | \$37,777                 | \$6,174 | \$4,163           | \$17,788                       | \$65,902                       | \$12,273 | \$1,761                                        | \$21,807                              |
| 1939 | 91,783                | 35,412                   | 5,963   | 3,686             | 15,402                         | 60,463                         | 10,121   | 1,614                                          | 19,585                                |
| 1938 | 79,215                | 32,301                   | 5,819   | 3,720             | 12,677                         | 54,517                         | 8,364    | 1,855                                          | 14,479                                |
| 1937 | 94,942                | 35,940                   | 7,109   | 3,657             | 14,672                         | 61,378                         | 8,425    | 1,370                                          | 23,769                                |
| 1936 | 89,625                | 33,519                   | 6,813   | 3,659             | 12,890                         | 56,881                         | 7,842    | 1,342                                          | 23,560                                |
| 1935 | 81,187                | 29,208                   | 5,856   | 3,652             | 11,345                         | 50,061                         | 6,217    | 1,418                                          | 23,491                                |
| 1934 | 70,753                | 28,277                   | 5,248   | 3,750             | 11,335                         | 48,610                         | 6,181    | 1,860                                          | 14,102                                |
| 1933 | 61,924                | 24,354                   | 4,241   | 4,879             | 8,071                          | 41,545                         | 6,661    | 1,908                                          | 11,810                                |
| 1932 | 55,549                | 26,301                   | 4,121   | 5,111             | 10,123                         | 45,656                         | 6,697    | 1,905                                          | 1,291                                 |
| 1931 | 77,087                | 33,395                   | 5,340   | 5,100             | 11,451                         | 55,286                         | 7,179    | 1,953                                          | 12,669                                |



For details used in this diagram, see pages 16 and 17.

### **Operating Expenses**

Although operating revenues increased 10.9% over the year 1939, operating expenses increased but 9.0%, net revenue from railway operations being 14.4% greater.

During 1940 maintenance of way and structure expenses were \$13,230,789, or \$1,971,661 more than \$11,259,128 that was spent in 1939. To eliminate slow orders and reduce future maintenance the program of rebuilding the roadbed in territory where soft subgrade is encountered was continued. Twenty-five thousand tons of new rail were used in relaying 138 miles of track with 112-pound rail and 10 miles with 131-pound rail. The property was adequately maintained for the increased volume of traffic, and numerous improvements were made in bridges, buildings, water supply and roadbed.

Expenditures for freight train car repairs increased \$1,125,826, due partly to the increase in traffic and partly to maintenance charges for equipping cars with steel roofs, steel doors, power hand brakes, etc. The Interstate Commerce Commission has ordered all freight cars to be equipped with A. B. air brakes by January 1, 1945, and a portion of this work was done in 1940. Freight cars in bad order were reduced to 5.4% of cars on line, resulting in the highest percentage of serviceable cars since 1930.

Locomotives and passenger cars were maintained at standards adequate to handle the increased traffic efficiently.

The recent acquisition of Diesel switching locomotives and new box and ore cars as well as the retirement of obsolete equipment necessitated a review of the equipment depreciation rates established January 1, 1935,

and after a thorough study the Interstate Commerce Commission approved new rates for the Great Northern effective January 1, 1940, which raised the composite rate for all equipment from 2.88% in 1939 to 3.16%. Charges for equipment depreciation in 1940 were increased approximately \$450,000 over those for 1939 because of these rate changes.

Transportation service costs, which include such direct expenses as wages of trainmen and enginemen, switch crews, station forces, the cost of fuel, etc., increased but 5.4% with an increase of 14.8% in net ton miles. The cost of freight transportation per 100 net ton miles was the lowest in the past 24 years. The operating economies of the 29 new Diesel switching and road locomotives purchased in the past two years contributed to this result. Fuel performance has steadily improved. The pounds of coal consumed per 1000 gross ton miles were reduced to 100 in 1940, an all time low, and from 17% to 24% below the unit consumption eight to ten years ago.

With the exception of the year 1935, general expenses were lower than for any year since 1919.

#### **Taxes**

As was the case with other corporations and individuals, the Great Northern's railway tax accruals increased sharply. In 1940 they amounted to \$12,273,206.

Fifty-three different kinds of taxes are now being paid, some of the more important ones being the ad valorem or state property, gross earnings, state income, compensating, United States income, unemployment insurance, railroad retirement, capital stock, etc.

The \$12,273,206 of railway tax accruals in 1940 were:

- $\star$  21% more than for 1939 and the largest amount ever accrued.
  - $\star$  20% more than the earned net income.
- \* 12.1 cents out of each dollar of operating revenues.
  - ★ \$4.91 per share of capital stock.
- ★ All of the net revenues remaining (after paying operating expenses) from approximately \$35,000,000 of gross revenues.
- ★ Equal to the cost of any of the following:
  - 16,300,000 hours of labor, or the entire wage bill from January 1 to May 12, 1940.
  - 9,750,000 cross ties, 62/3 years' requirements.
  - 275,000 tons of rail, 11 years' purchases at 25,000 tons per year.
  - All of the fuel requirements for two years.

For the ten-year period ending with 1940, railway tax accruals were \$79,961,926, or 2.2 times the net income of \$36,406,594.

The United States income tax increased to 24% of net taxable income. Net earnings were less than the exemption allowed and therefore it was not necessary to provide for the excess profits tax. The railroad retirement tax increased in 1940 to the same basis as the unemployment insurance tax, namely, 3% of wages (up to \$300 per month) of all employes.

The following table for the ten years ended 1940 shows that taxes have practically doubled in the past five years:

| YEAR                         | FEDERAL<br>INCOME<br>TAXES         | UNEMPLOYMENT<br>INSURANCE           | RAILROAD<br>RETIREMENT            | CAPITAL STOCK<br>AND OTHER<br>FEDERAL TAXES | ALL OTHER<br>STATE AND<br>COUNTY<br>TAXES        | TOTAL<br>ALL TAXES                           |
|------------------------------|------------------------------------|-------------------------------------|-----------------------------------|---------------------------------------------|--------------------------------------------------|----------------------------------------------|
| 1940<br>1939<br>1938         | \$2,953,761<br>1,869,999<br>68,672 | \$1,164,967<br>1,085,187<br>984,287 | \$1,166,016<br>993,557<br>887,993 | \$143,383<br>84,763<br>47,924               | \$6,845,079<br>6,087,963<br>6,375,358            | \$12,273,20<br>10,121,46<br>8,364,23         |
| 1937<br>1936<br>1935         | 206,462<br>430,862<br>350,000      | 735,578<br>335,016                  | 36,905<br>960,871                 | 113,774<br>74,320<br>158,577                | 7,332,444<br>6,041,457<br>5,708,244              | 8,425,16<br>7,842,52<br>6,216,82             |
| 1934<br>1933<br>1932<br>1931 | Cr. 411,946<br><br>Cr. 234,270     |                                     |                                   | 144,223<br>73,228<br>674<br>248             | 6,448,834<br>6,587,716<br>6,696,750<br>7,413,050 | 6,181,11<br>6,660,94<br>6,697,42<br>7,179,02 |

#### FINANCIAL POSITION AT THE END OF YEAR

| ITEM                                                                                                                                                                                                                                                                    | 1940                                             | 1939                                            | Increase—I<br>Decrease—D                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-------------------------------------------------|----------------------------------------------------|
| WHAT GREAT NORTHERN RAILWAY CO                                                                                                                                                                                                                                          | OMPANY OWN                                       | S                                               |                                                    |
| nvestments in land, railroad tracks, locomotives, cars and other property used for transportation purposes                                                                                                                                                              | \$569,394,471<br>221,822,060                     | \$562,328,135<br>223,208,391                    | I \$7,066,336<br>D 1,386,331                       |
| Total Investments                                                                                                                                                                                                                                                       | 791,216,531                                      | 785,536,526                                     | I 5,680,005                                        |
| Cash  Due from others, including traffic balances from railroad companies  Material and supplies on hand for maintenance of road and equipment                                                                                                                          | 25,165,308<br>7,200,380<br>9,338,661             | 24,537,188<br>8,032,919<br>9,402,517            | I 628,120<br>D 832,539<br>D 63,856                 |
| Total Current Assets                                                                                                                                                                                                                                                    | 41,704,349                                       | 41,972,624                                      | D 268,275                                          |
| Deferred Assets                                                                                                                                                                                                                                                         | 3,945,639                                        | 2,773,781                                       | I 1,171,858                                        |
| Total Assets.                                                                                                                                                                                                                                                           | \$836,866,519                                    | \$830,282,931                                   | I \$6,583,588                                      |
| WHAT GREAT NORTHERN RAILWAY CO                                                                                                                                                                                                                                          | MPANY OWES                                       | 3                                               |                                                    |
| Funded debt including bonds, equipment obligations and advances to affiliated companies                                                                                                                                                                                 | \$319,390,665<br>1,213,460                       | \$328,871,144<br>1,117,216                      | D \$9,480,479<br>I 96,244                          |
| Total                                                                                                                                                                                                                                                                   | 320,604,125                                      | 329,988,360                                     | D 9,384,235                                        |
| Due to others for materials, supplies, wages, interest and rents accrued but not due, and traffic balances due to railroad companies.  Bond interest not yet presented for payment.  Bond interest maturing December 31, payable January 1.  Taxes accrued but not due. | 6,482,810<br>87,245<br>6,492,100<br>8,332,636    | 6,174,611<br>70,500<br>6,666,532<br>7,492,442   | I 308,199<br>I 16,745<br>D 174,432<br>I 840,194    |
| Total Current Liabilities                                                                                                                                                                                                                                               | 21,394,791                                       | 20,404,085                                      | I 990,706                                          |
| Equipment purchased on deferred payments.  Insurance and casualty reserves Reserves for depreciation of road, equipment and other property Miscellaneous items.                                                                                                         | 13,066,800<br>442,652<br>66,819,767<br>1,260,617 | 4,791,878<br>429,757<br>67,995,167<br>1,350,609 | I 8,274,922<br>I 12,895<br>D 1,175,400<br>D 89,992 |
| Total Depreciation and Other Deferred Liabilities                                                                                                                                                                                                                       | 81,589,836                                       | 74,567,411                                      | I 7,022,425                                        |
| Total Liabilities and Indebtedness.                                                                                                                                                                                                                                     | \$423,588,752                                    | \$424,959,856                                   | D \$1,371,104                                      |
| NET WORTH AND SURPLU                                                                                                                                                                                                                                                    | TS .                                             |                                                 |                                                    |
| DEDUCTING TOTAL LIABILITIES FROM TOTAL ASSETS THERE REMAINED AVAILABLE FOR CAPITAL STOCK A NET WORTH OF                                                                                                                                                                 | \$413,277,767                                    | \$405,323,075                                   | I \$7,954,692                                      |
| Capital stock.                                                                                                                                                                                                                                                          | 249,092,150                                      | 249,092,150                                     |                                                    |
| DEDUCTING CAPITAL STOCK FROM NET WORTH THERE REMAINED A CORPORATE SURPLUS (LARGELY INVESTED IN                                                                                                                                                                          | \$164,185,617                                    | \$156,230,925                                   | I \$7,954,69                                       |
| THE PROPERTY) OF                                                                                                                                                                                                                                                        |                                                  |                                                 |                                                    |

#### Reduction in Funded Debt

The \$28,132,363.64 outstanding of The St. Paul, Minneapolis and Manitoba Railway Company, Pacific Extension 4% Mortgage Bonds, became due on July 1, 1940. These bonds were paid at maturity partly from treasury cash and partly from the sale at par of \$20,000,000 of 4% Collateral Trust Bonds. The new bonds mature at the rate of \$500,000 on July 1 of each year from 1941 to 1946 inclusive, and \$800,000 on

July 1 of each year from 1947 to 1951 inclusive, with the remaining \$13,000,000 falling due on January 1, 1952. They may be called under certain conditions, and are secured by pledge of \$40,000,000 General Mortgage 4% Bonds, Series J.

In addition, \$1,335,000 of other funded debt was retired, bringing the total net reduction to \$9,467,364 as shown by the following:

| Retired:                                                       |              |
|----------------------------------------------------------------|--------------|
| General Mortgage Series "C" 5% Gold Bonds.                     | \$ 63,000    |
| General Mortgage Series "H" 4% Gold Bonds                      | 191,000      |
| Collateral Trust Bonds, Secured 4% Serial Bonds                | 616,000      |
| Equipment Obligations, Series "E" 2% Serial Trust Certificates | 465,000      |
| The St. P. M. & M. Ry. Co. Pacific Extension 4% Bonds          | 28,132,364   |
| Total                                                          | \$29,467,364 |
| Issued:                                                        |              |
| Collateral Trust 4% Bonds                                      | 20,000,000   |
| Net Decrease in Funded Debt.                                   | \$ 9,467,364 |
|                                                                |              |

#### COMPARISON OF FUNDED DEBT FOR THE PAST TEN YEARS

| YEAR | FUNDED DEBT OUTSTANDING DECEMBER 31 | INTEREST ON<br>FUNDED DEBT | FIXED CHARGES |
|------|-------------------------------------|----------------------------|---------------|
| 1940 | \$318,881,000                       | \$13,722,692               | \$14,212,128  |
| 1939 | 328,348,364                         | 14,032,595                 | 14,215,770    |
| 1938 | 330,761,515                         | 14,121,823                 | 14,273,364    |
| 1937 | 336,628,515                         | 15,571,487                 | 16,022,964    |
| 1936 | 345,574,915                         | 17,298,166                 | 17,767,536    |
| 1935 | 349,245,515                         | 18,755,665                 | 19,328,227    |
| 1934 | 354,809,515                         | 18,816,884                 | 19,572,165    |
| 1933 | 350,886,515                         | 18,965,541                 | 19,461,260    |
| 1932 | 353,143,515                         | 18,933,208                 | 19,507,435    |
| 1931 | 354,301,515                         | 18,992,022                 | 19,155,116    |

#### **Conditional Sales Contracts**

Beginning with 1939, financing of new equipment purchases has been accomplished through conditional sales contracts, except for such units as were purchased for cash. During 1940 new contracts were entered into for the purchase of 1500 all-steel ore cars and 2000 box cars. As a result, conditional sales contracts amounting to \$13,066,800 were outstanding on December 31, 1940, compared with \$4,791,878 outstanding December 31, 1939, an increase of \$8,274,922. During the year \$1,154,057 was paid on the principal of conditional sales contracts and \$415,356 additional was paid on equipment at time of delivery. Further details are shown on page 22.

Effective January 1, 1940, conditional sales contracts were classified in the balance sheet as "Other Deferred Liabilities." This was in compliance with an order of the Interstate Commerce Commission to all railroad companies modifying its previous order which classed these contracts in the "Funded Debt Unmatured" account.

# Fixed Property Improvements and New Equipment

During 1940 an addition to the enginehouse at Minot, North Dakota, was constructed and improvements were made to take care of the large locomotives operating out of that terminal.

Government engineers have determined that the back water from the Grand Coulee Dam will flood the tracks between Kettle Falls and Evans and Boyds, Washington, and relocation of these lines by the Government was started during the year. A new terminal is being built at Kettle Falls to replace the one at Marcus which will be abandoned.

In order to reduce future maintenance, some important roadway projects were carried out during the year, such as moving tracks away from the Missouri River near Snowden, Mont., stabilizing roadbed between Brook Park and Coon Creek, Minn., reconstructing roadbed near Bowdoin, Mont., and ballasting and bankwidening at various points throughout the system.

Nine heavy freight Mallet locomotives were rebuilt and modernized at company shops, increasing their tractive effort and using new high pressure boilers and new cast steel engine bed frames with integral cast cylinders. In the operation of these locomotives outstanding fuel economies have been realized. It is expected that maintenance costs will be substantially reduced because of the new features introduced into their construction. Sixteen additional similar units are scheduled for completion in 1941.

One 1000-horse-power and two 360-horse-power Diesel combination road and switching locomotives were delivered.

Due to the increased demand of shippers for large capacity box cars, particularly for transcontinental lumber loading, 2000 50-ton box cars were ordered and delivered in 1940, and 2000 additional cars were ordered for delivery early in 1941. These cars also are used extensively for grain loading.

Fifteen hundred 75-ton all-steel ore cars that were ordered in 1939 were received in time for the 1940 ore movement.

Five 70-ton covered, all-steel hopper cars were purchased for bulk cement loading.

After extensive tests in both freight and passenger service, two 2700-horse-power Diesel road locomotives were ordered for delivery in 1941.

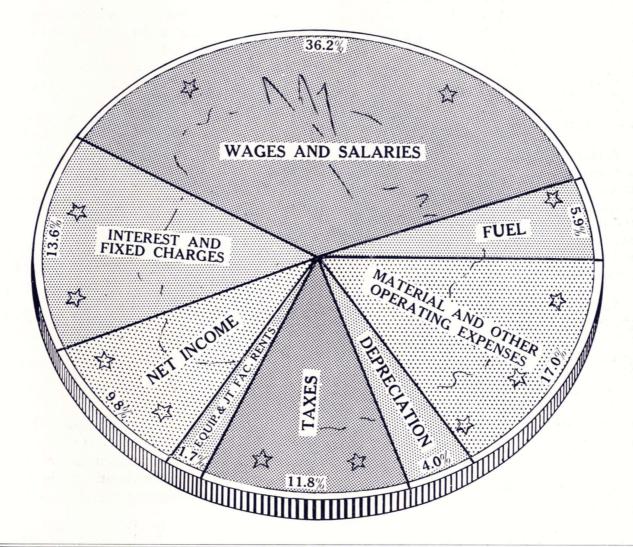
### HOW THE INCOME DOLLAR WAS SPENT

### 

OPERATING REVENUES \$101,743,146

MISCELLANEOUS INCOME (NET) 2,613,258

GROSS INCOME \$104,356,404



| ITEM                                                           | AMOUNT        | PERCENT |
|----------------------------------------------------------------|---------------|---------|
| Wages and salaries charged to operating expenses               | \$ 37,776,867 | 36.2%   |
| 7116                                                           | 6,173,454     | 5.9     |
| Depreciation                                                   | 4,163,275     | 4.0     |
| Material and other operating expenses.                         | 17,788,127    | 17.0    |
| Depreciation<br>Material and other operating expenses<br>Γaxes | 12,273,206    | 11.8    |
| Equipment and joint facility rents                             | 1.761.153     | 1.7     |
| Equipment and joint facility rents                             | 14,212,128    | 13.6    |
| Net income                                                     | 10,208,194    | 9.8     |
| Total equal to gross income                                    | \$104,356,404 | 100.0%  |

### Agricultural Development

Conservation of soil and water and greater stabilization of livestock production have been among the major projects carried on by the Agricultural Development Department in 1940. After continuous effort, the Tule Lake division of the Klamath Basin project in southern Oregon was approved and placed under construction, and when completed will add 24,000 acres of irrigated land in Great Northern territory. Special legislation was also provided for the construction of the Saco Divide unit of the Milk River irrigation project in northern Montana which will increase the "surecrop" agricultural land by 9,400 acres.

A soil and water conservation train and a phosphate fertilizer train were operated in cooperation with other parties for educational and exhibition purposes. These trains made stops at 36 towns. Of the 15,000 persons who viewed the interesting exhibits, nearly 9,000 attended the educational meetings.

Work was continued in connection with the potato industry, and in 1940 there were 25,752 acres of certified potatoes along Great Northern lines in Minnesota and North Dakota, an increase of 13% over 1939. The advantages to the South in the use of Northern grown certified potato seed were pointed out at 33 meetings in Southern states, where pictures were shown and the quality and production discussed.

Livestock range land in western North Dakota and Montana, seriously denuded by the drouths of 1934 and 1936, is again covered with a luxuriant growth of native grass, and livestock herds, sharply reduced because of feed shortages in the drought years, are almost back to normal. Sugar beet tops, pulp and molasses were fed to 280,000 sheep and lambs during the last feeding season in the Chinook and Sidney districts of Montana, and the East Grand Forks district of Minnesota, an increase of 15,000 head over those fed during the previous feeding season.

The Rural Agricultural Credit Corporation has taken over the financing of this year's apple crop in the Wenatchee Valley, and plans to exercise extensive control over the industry, financing only the more desirable risks. It will direct methods of cultivation, spraying and other practices to be followed in the aided orchards, and will require immediate pre-cooling and cold storage to preserve the quality of the fruit. It is estimated that two-thirds of the orchards would have lacked means of production financing this year but for the Rural Agricultural Credit Corporation.

### Land Grant Rates Cancelled on Certain Government Traffic

The Transportation Act of 1940 provided that the United States Government should pay transportation charges at full commercial tariff rates in place of the reduced land grant rates, except for the transportation of military or naval property and personnel. Full tariff rates would be applied to movements for such activities as rivers and harbors development, hydroelectric power development, flood control and the Civilian Conservation Corps. Land grant railroads desiring to avail themselves of these provisions were required to file a release of all claims to lands not yet patented with the Secretary of the Interior.

Such a release was filed by Great Northern Railway Company on January 6, 1941. Selection rights to 11,797.86 acres were surrendered with a present day value of not over \$5 per acre. As all competing railroads have not filed these releases, Great Northern will be compelled to meet their reduced land grant rates to competitive points. It is estimated that mail revenue will increase \$100,000 per year as a result of the elimination of the land grant deductions.

### Safety

In the operation of trains, safety of passengers, employes, and trains is the first consideration. The Interstate Commerce Commission compiles records of all classes of railway accidents and their reports show that Great Northern's record of not having killed a passenger in a Train Accident since September, 1919, was continued through 1940. During this period over 59,000,000 passengers were carried more than 7,420,-000,000 passenger miles.

Payments in settlement of all personal injuries (including accidents to employes, passengers, and trespassers, at grade crossings, etc.) continue to be relatively low, the 1940 expenditure being at the second lowest rate ever experienced and amounting to \$.35 per \$100 of revenue, compared with over \$.60 ten years ago. The average for all Class I railroads in the Northwest was \$.48 per \$100 of revenue in 1939. For the entire United States the comparable figure was \$.56 per \$100 of revenue in 1939, the latest year for which consolidated data are available.

### Stockholders and Employes

The number of stockholders in 1940 was 29,114, a slight decrease from the preceding year. Fifty-seven percent of all stockholders owned 20 shares or less, 91% owned 100 shares or less, and only 9% owned more than 100 shares.

During 1940 the Railroad Industry Committee was appointed by the Administrator of the Fair Labor Standards Act to determine upon a minimum rate of pay for railroad employes. The Committee, composed of representatives of railroads, employes, and the public, recommended a minimum rate of 36 cents per hour for trunk line railroads, and this rate was ordered in effect March 1, 1941 by the Wage and Hour Administrator. It is estimated that Great Northern annual payrolls will be increased \$27,000 as a result of this decision.

The following tabulation shows the number of stockholders and employes, together with the total compensation paid for the last ten years:

| YEAR | NUMBER OF<br>STOCKHOLDERS | AVERAGE NUMBER<br>OF EMPLOYES | COMPENSATION<br>PAID |
|------|---------------------------|-------------------------------|----------------------|
| 1940 | 29,114                    | 19,858                        | \$39,594,231         |
| 1939 | 30,896                    | 18,461                        | 36,589,526           |
| 1938 | 31,855                    | 16,330                        | 33,160,354           |
| 1937 | 31,536                    | 19,311                        | 37,360,828           |
| 1936 | 33,166                    | 17,905                        | 33,798,118           |
| 1935 | 35,053                    | 16,316                        | 30,394,404           |
| 1934 | 36,870                    | 17,451                        | 28,813,861           |
| 1933 | 39,902                    | 14,695                        | 24,448,562           |
| 1932 | 39,401                    | 16,855                        | 26,689,612           |
| 1931 | 37,930                    | 19,753                        | 34,126,821           |

#### General

A dividend of \$.50 per share was declared November 27, 1940, payable December 24, 1940. On March 6, 1941, a dividend of \$.50 per share was declared, payable April 1, 1941.

Dividends received from Chicago, Burlington and Quincy Railroad Company in 1940 were \$1,660,358, the same as in 1939. Spokane, Portland and Seattle Railway Company repaid \$500,000 on advances previously made to that company. This compares with \$450,000 paid in 1939.

On April 7, 1940, the time on through freight movements from the Twin Cities to Seattle was reduced 20 hours, providing fifth morning delivery at Seattle instead of sixth morning delivery.

The Directors are deeply appreciative of the loyalty of the officers and employes and the skill and energy with which the entire organization worked throughout the year.

The attention of the stockholders is called to the detailed reports of the Comptroller which follow.

For the Board of Directors,

President.

April 1, 1941.

### Comptroller's Report

MR. F. J. GAVIN,

President

#### Dear Sir:

I submit herewith the following statements showing the result of operations of Great Northern Railway Company, Chicago, Burlington & Quincy Railroad Company, and Spokane, Portland and Seattle Railway System, for the year ended December 31, 1940.

|                                                          | Page Number |
|----------------------------------------------------------|-------------|
| Great Northern Railway Company:                          | rage Number |
| Income account (1931-1940)                               | . 16        |
| General balance sheet                                    | . 18        |
| Profit and loss account                                  | . 20        |
| Investment in road and equipment                         | . 20        |
| Investments in securities                                | . 20        |
| Capital stock and funded debt                            | . 21        |
| Conditional sales contracts                              | . 22        |
| Operating revenues by primary accounts                   | . 22        |
| Operating revenues by months                             | . 23        |
| Freight revenue by commodity groups                      | . 23        |
| Revenue freight traffic (1921-1940)                      | . 23        |
| Revenue passenger traffic (1921-1940)                    | . 24        |
| Revenue passenger traffic (1921-1940)                    | . 25        |
| Operating expenses by primary accounts                   | . 26        |
| Payments to employes, investors and government           | . 30        |
| Freight traffic by commodities                           | . 31        |
| Statistics of rail-line operations. Freight service      | . 32        |
| Statistics of rail-line operations. Passenger service    | . 33        |
| Freight train performance                                | . 34        |
| Track mileage                                            | . 35        |
| Equipment owned                                          | . 36        |
| Tractive power and weight of steam and other locomotives | 37          |
| Condition of steam locomotives                           | 37          |
| Total capacity of freight car equipment                  | 38          |
| Average capacity of freight car equipment                | 39          |
| Weight of steel rails in main and branch line tracks     | 40          |
| Chicago, Burlington & Quincy Railroad Company:           |             |
| Income account                                           | 41          |
| General balance sheet                                    | 42          |
| Profit and loss account                                  | 44          |
| Spokane, Portland and Seattle Railway System:            |             |
| Income account                                           | 45          |
| General balance sheet                                    | 46          |
| Profit and loss account                                  | 44          |
|                                                          | 77          |

Respectfully submitted,

Lev ASters Comptroller.

#### COMPARISON OF INCOME ACCOUNT

|                                                                       | 1940                     | 1939                    | 1938                    | 1937                    | 1936                  |
|-----------------------------------------------------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| Average Miles of Road Operated                                        | 8,068.72                 | 8,071.68                | 8,071.54                | 8,087.49                | 8,188.1               |
| RAILWAY OPERATING INCOME.                                             |                          |                         |                         |                         |                       |
| RAILWAY OPERATING REVENUES.                                           |                          |                         |                         |                         |                       |
| Freight                                                               | \$ 89,164,630            | \$80,001,678            | \$68,544,001            | \$81,560,214            | \$77,150,51           |
| Passenger                                                             | 4,225,019                | 4,350,621               | 4,544,458               | 5,081,691               | 4,977,60              |
| Mail                                                                  | 2,862,642                | 2,783,864               | 2,734,684               | 2,797,474               | 2,719,08              |
| Express. Switching.                                                   | 1,039,827<br>776,226     | 1,037,877<br>631,451    | 866,567<br>580,821      | 923,423<br>710,286      | 965,41                |
| Other transportation                                                  | 212,342                  | 220,952                 | 189,955                 | 396,398                 | 636,17<br>291.39      |
| Incidental                                                            | 3,460,498                | 2,767,503               | 1,963,103               | 3,450,360               | 2,862,61              |
|                                                                       | Cr.— 1,962               | Dr.— 10,573             | Dr.—208,058             | Cr.— 22,446             | Cr.— 22,29            |
| Total railway operating revenues                                      | 101,743,146              | 91,783,373              | 79,215,531              | 94,942,292              | 89,625,10             |
| RAILWAY OPERATING EXPENSES.                                           |                          | 1000                    | 7)-                     |                         |                       |
| Maintenance of way and structures                                     | 13,230,789               | 11,259,128              | 8,652,584               | 10,247,812              | 8,660,00              |
| Maintenance of equipment<br>Traffic                                   | 17,436,498<br>2,359,067  | 15,431,415              | 13,257,006              | 14,927,846              | 13,623,78             |
| Transportation—rail line                                              | 30,034,420               | 2,276,335<br>28,501,753 | 2,254,863<br>27,296,664 | 2,282,051<br>30,709,734 | 2,152,65<br>29,098,13 |
| Miscellaneous operations                                              | 836,991                  | 859,003                 | 867,528                 | 921,402                 | 844,36                |
| GeneralTransportation for investment—Cr.                              | 2,161,732                | 2,284,773               | 2,246,750               | 2,380,052               | 2,556,34              |
|                                                                       | 157,774                  | 149,737                 | 58,287                  | 91,174                  | 54,57                 |
| Total railway operating expenses  Net revenue from railway operations | 65,901,723<br>35,841,423 | 60,462,670              | 54,517,108              | 61,377,723              | 56,880,72             |
|                                                                       |                          | 31,320,703              | 24,698,423              | 33,564,569              | 32,744,38             |
| Railway tax accruals                                                  | 12,273,206               | 10,121,469              | 8,364,234               | 8,425,163               | 7,842,52              |
| Railway operating income                                              | 23,568,217               | 21,199,234              | 16,334,189              | 25,139,406              | 24,901,85             |
| Equipment rents—Net debit                                             | 1,361,148<br>400,005     | 1,314,181<br>300,458    | 1,479,331<br>375,582    | 965,016<br>404,982      | 889,02<br>453,25      |
| NET RAILWAY OPERATING INCOME                                          | 21,807,064               | 19,584,595              | 14,479,276              | 23,769,408              | 23,559,57             |
| OTHER INCOME.                                                         |                          |                         |                         |                         |                       |
| Income from lease of road and equipment                               | 121,871                  | 138,374                 | 142,530                 | 142,677                 | 133,41                |
| Miscellaneous rent income                                             | 361,958                  | 333,822                 | 324,081                 | 327,800                 | 401,13                |
| Miscellaneous nonoperating physical property                          | 225,183                  | 215,477                 | 209,488                 | 168,097                 | 176,66                |
| Separately operated properties—Profit  Dividend income                | 2,318,489                | 2,645,934               | 2,205,150               | 45,875<br>1,982,889     | 3,882,15              |
| Income from funded securities                                         | 95,653                   | 637,272                 | 534,637                 | 396,348                 | 238,75                |
| Income from unfunded securities and accounts                          | 10,568                   | 65,020                  | 3,841                   | 11,231                  | 5,71                  |
| Miscellaneous income.                                                 | 84,417                   | 91,749                  | 154,987                 | 165,465                 | 211,33                |
| Total other income.                                                   | 3,218,139                | 4,127,648               | 3,574,714               | 3,240,382               | 5,049,16              |
| Total income                                                          | 25,025,203               | 23,712,243              | 18,053,990              | 27,009,790              | 28,608,740            |
| MISCELLANEOUS DEDUCTIONS FROM INCOME.                                 |                          |                         |                         |                         |                       |
| Miscellaneous rents. Miscellaneous tax accruals.                      | 77,301                   | 74,731                  | 75,331                  | 75,050                  | 75,17                 |
| Separately operated properties—Loss                                   | 96,031<br>158,143        | 82,751<br>466,918       | 70,836<br>652,464       | 68,019<br>503,538       | 74,05<br>541,19       |
| Miscellaneous income charges                                          | 273,406                  | 185,648                 | 269,435                 | 250,299                 | 246,80.               |
| Total miscellaneous deductions                                        | 604,881                  | 810,048                 | 1,068,066               | 896,906                 | 937,21                |
| Income available for fixed charges                                    | 24,420,322               | 22,902,195              | 16,985,924              | 26,112,884              | 27,671,52             |
| FIXED CHARGES.                                                        |                          |                         |                         |                         |                       |
| Rent for leased roads and equipment                                   | 24,928                   | 23,539                  | 30,835                  | 25,530                  | 3,49                  |
| Interest on funded debt—fixed interest                                | 13,722,692               | 14,032,595              | 14,121,823              | 15,571,487              | 17,298,16             |
| Interest on unfunded debt                                             | 464,508                  | 159,636                 | 120,706                 | 18,361                  | 39,83                 |
| Amortization of discount on funded debt                               |                          |                         |                         | 407,586                 | 426,04                |
| Total fixed charges                                                   | 14,212,128               | 14,215,770              | 14,273,364              | 16,022,964              | 17,767,53             |
| NET INCOME                                                            | \$10,208,194             | \$ 8,686,425            | \$ 2,712,560            | \$10,089,920            | \$ 9,903,98           |
| Number of times fixed charges earned                                  | 1.72×<br>64.8            | 1.61<br>65.9            | 1.19<br>68.8            | 1.63<br>64.6            | 1.5<br>63.            |
| Aggregate net income of subsidiaries in which the                     |                          |                         |                         |                         |                       |
| Company holds directly or indirectly a majority of                    |                          |                         |                         |                         |                       |
| the outstanding capital stock, not included above:                    |                          |                         |                         | 0 100 100               | 0 000                 |
| Net Income                                                            | e 155 100                | \$ 2,110                | \$ 411,932              | \$ 420,633              | \$ 237,14             |
| 11Ct 17CHC10                                                          | \$ 155,180               |                         |                         |                         |                       |

#### TEN CALENDAR YEARS ENDED WITH 1940

|                                                                                                                                                                                    | 1935                                                                                 | 1934                                                                                 | 1933                                                                                 | 1932                                                                                  | 1931                                                                                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| Average Miles of Road Operated                                                                                                                                                     | 8,278.28                                                                             | 8,344.39                                                                             | 8,445.12                                                                             | 8,408.70                                                                              | 8,357.32                                                                               |
| RAILWAY OPERATING INCOME.                                                                                                                                                          |                                                                                      |                                                                                      |                                                                                      |                                                                                       |                                                                                        |
| RAILWAY OPERATING REVENUES.                                                                                                                                                        |                                                                                      |                                                                                      |                                                                                      |                                                                                       |                                                                                        |
| Freight Passenger Mail Express Switching Other transportation Incidental                                                                                                           | \$70,235,475<br>4,416,556<br>2,592,247<br>939,960<br>505,798<br>296,317<br>2,204,174 | \$60,348,273<br>4,220,571<br>2,612,588<br>879,234<br>460,974<br>278,170<br>1,950,567 | \$52,673,934<br>3,759,187<br>2,626,891<br>673,704<br>415,670<br>271,178<br>1,543,912 | \$45,960,600<br>3,941,659<br>2,824,801<br>787,220<br>431,817<br>392,626<br>1,261,738  | \$63,344,821<br>6,042,610<br>3,143,556<br>1,223,565<br>628,283<br>573,968<br>2,140,800 |
| Joint facility—net  Total railway operating revenues                                                                                                                               | Dr.— 3,505<br>81,187,022                                                             | Cr.— 2,500<br>70,752,877                                                             | Dr.— 40,585<br>61,923,891                                                            | Dr.— 51,215                                                                           | Dr.— 10,148<br>77,087,455                                                              |
|                                                                                                                                                                                    | 01,107,022                                                                           | 10,132,011                                                                           | 01,923,091                                                                           | 55,549,246                                                                            | 11,001,433                                                                             |
| RAILWAY OPERATING EXPENSES.                                                                                                                                                        |                                                                                      |                                                                                      |                                                                                      |                                                                                       | 0.442.042                                                                              |
| Maintenance of way and structures.  Maintenance of equipment.  Traffic.  Transportation—rail line.  Miscellaneous operations.  General.  Transportation for investment—Cr.         | 6,994,058<br>12,630,006<br>2,029,222<br>25,801,313<br>753,248<br>1,908,037<br>54,670 | 8,368,883<br>11,846,694<br>1,899,765<br>23,032,746<br>740,835<br>2,778,343<br>57,086 | 5,335,607<br>10,961,690<br>1,864,188<br>20,434,097<br>563,524<br>2,429,557<br>43,439 | 7,771,028<br>12,428,089<br>2,177,887<br>20,592,335<br>627,974<br>2,284,343<br>225,984 | 9,413,813<br>14,538,454<br>2,532,764<br>25,846,075<br>960,680<br>2,660,972<br>666,804  |
| Total railway operating expenses                                                                                                                                                   | 50,061,214                                                                           | 48,610,180                                                                           | 41,545,224                                                                           | 45,655,672                                                                            | 55,285,954                                                                             |
| Net revenue from railway operations                                                                                                                                                | 31,125,808                                                                           | 22,142,697                                                                           | 20,378,667                                                                           | 9,893,574                                                                             | 21,801,501                                                                             |
| Railway tax accruals. Uncollectible railway revenues.                                                                                                                              | 6,216,821                                                                            | 6,181,111<br>10,528                                                                  | 6,660,944<br>7,213                                                                   | 6,697,424<br>14,210                                                                   | 7,179,028<br>9,894                                                                     |
| Railway operating income                                                                                                                                                           | 24,908,987                                                                           | 15,951,058                                                                           | 13,710,510                                                                           | 3,181,940                                                                             | 14,612,579                                                                             |
| Equipment rents—Net debit                                                                                                                                                          | 997,612<br>420,100                                                                   | 1,381,666<br>467,742                                                                 | 1,301,953<br>598,330                                                                 | 1,513,915<br>377,474                                                                  | 1,454,238<br>488,921                                                                   |
| NET RAILWAY OPERATING INCOME                                                                                                                                                       | 23,491,275                                                                           | 14,101,650                                                                           | 11,810,227                                                                           | 1,290,551                                                                             | 12,669,420                                                                             |
| OTHER INCOME.                                                                                                                                                                      |                                                                                      |                                                                                      |                                                                                      |                                                                                       |                                                                                        |
| Income from lease of road and equipment                                                                                                                                            | 313<br>388,691<br>177,606<br>48,316<br>1,954,999                                     | 3,940<br>477,269<br>174,425                                                          | 313<br>574,603<br>159,323<br>4,178<br>3,349,378                                      | 777<br>650,235<br>165,315                                                             | 1,428<br>667,283<br>166,934<br>9,201,615                                               |
| Income from funded securities. Income from unfunded securities and accounts Miscellaneous income.                                                                                  | 958,176<br>12,373<br>275,835                                                         | 775,222<br>174,576<br>310,523                                                        | 464,732<br>40,114<br>294,531                                                         | 656,306<br>367,835<br>207,725                                                         | 1,151,748<br>667,342<br>254,287                                                        |
| Total other income                                                                                                                                                                 | 3,816,309                                                                            | 4,838,178                                                                            | 4,887,172                                                                            | 5,096,092                                                                             | 12,110,637                                                                             |
| Total income                                                                                                                                                                       | 27,307,584                                                                           | 18,939,828                                                                           | 16,697,399                                                                           | 6,386,643                                                                             | 24,780,057                                                                             |
| MISCELLANEOUS DEDUCTIONS FROM INCOME.                                                                                                                                              |                                                                                      |                                                                                      |                                                                                      |                                                                                       |                                                                                        |
| Miscellaneous rents. Miscellaneous tax accruals. Separately operated properties—Loss. Miscellaneous income charges.                                                                | 77,304<br>70,124<br>440,552<br>244,096                                               | 79,978<br>71,018<br>1,995<br>289,152                                                 | 58,898<br>70,298<br>76,348<br>218,355                                                | 7,972<br>93,461<br>110,719<br>72,495                                                  | 8,021<br>95,673<br>108,879<br>86,461                                                   |
| Total miscellaneous deductions                                                                                                                                                     | 832,076                                                                              | 442,143                                                                              | 423,899                                                                              | 284,647                                                                               | 299,034                                                                                |
| Income available for fixed charges                                                                                                                                                 | 26,475,508                                                                           | 18,497,685                                                                           | 16,273,500                                                                           | 6,101,996                                                                             | 24,481,023                                                                             |
| FIXED CHARGES.                                                                                                                                                                     |                                                                                      |                                                                                      |                                                                                      | ,                                                                                     |                                                                                        |
| Rent for leased roads and equipment                                                                                                                                                | 1,176<br>18,755,665<br>141,900<br>429,486                                            | 18,186<br>18,816,884<br>302,889<br>434,206                                           | 100<br>18,965,541<br>110,928<br>384,691                                              | Cr.— 87<br>18,933,208<br>323,146<br>251,168                                           | 151<br>18,992,022<br>Cr.— 95,623<br>258,566                                            |
| Total fixed charges                                                                                                                                                                | 19,328,227                                                                           | 19,572,165                                                                           | 19,461,260                                                                           | 19,507,435                                                                            | 19,155,116                                                                             |
| NET INCOME (or Deficit)                                                                                                                                                            | \$ 7,147,281                                                                         | \$ 1,074,480                                                                         | \$ 3,187,760                                                                         | \$13,405,439                                                                          | \$ 5,325,907                                                                           |
| Number of times fixed charges earned                                                                                                                                               | 1.37<br>61.7                                                                         | .95<br>68.7                                                                          | .84<br>67.1                                                                          | .31<br>82.2                                                                           | 1.28<br>71.7                                                                           |
| Aggregate net income of subsidiaries in which the Company holds directly or indirectly a majority of the outstanding capital stock, not included above:  Net Income.  Net Deficit. | \$ 64,460                                                                            | \$ 561,618                                                                           | \$ 16,911                                                                            | \$ 603,566                                                                            | \$ 91,916                                                                              |

#### GENERAL BALANCE SHEET

| ASSET SIDE                                                                                                                                                                                                                                                                                                                                 | 1940                                                                                                                                 | 1939                                                                                                                                | INCREASE                                 | DECREASE                                                 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------------------|
| INVESTMENTS                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      |                                                                                                                                     |                                          |                                                          |
| Investment in road and equipment:                                                                                                                                                                                                                                                                                                          |                                                                                                                                      |                                                                                                                                     |                                          |                                                          |
| Road. Equipment. General expenditures                                                                                                                                                                                                                                                                                                      | \$433,016,888<br>133,803,557<br>2,047,728                                                                                            | \$431,330,007<br>128,403,905<br>2,067,925                                                                                           | \$ 1,686,881<br>5,399,652                | \$ 20,197                                                |
| Total                                                                                                                                                                                                                                                                                                                                      | 568,868,173                                                                                                                          | 561,801,837                                                                                                                         | 7,066,336                                |                                                          |
| Improvements on leased railway property                                                                                                                                                                                                                                                                                                    | 526,298                                                                                                                              | 526,298                                                                                                                             |                                          |                                                          |
| Deposits in lieu of mortgaged property sold                                                                                                                                                                                                                                                                                                | 61,354                                                                                                                               | 5,075                                                                                                                               | 56,279                                   |                                                          |
| Miscellaneous physical property                                                                                                                                                                                                                                                                                                            | 8,994,411                                                                                                                            | 5,958,067                                                                                                                           | 3,036,344                                |                                                          |
|                                                                                                                                                                                                                                                                                                                                            | 0,771,111                                                                                                                            | 3,938,007                                                                                                                           | 3,030,344                                |                                                          |
| Investments in affiliated companies: Stocks. Bonds. Notes. Advances.                                                                                                                                                                                                                                                                       | 168,457,347<br>26,508,601<br>954,400<br>13,606,062                                                                                   | 168,797,347<br>26,743,601<br>2,454,400<br>15,870,389                                                                                |                                          | 340,000<br>235,000<br>1,500,000<br>2,264,327             |
| Total                                                                                                                                                                                                                                                                                                                                      | 209,526,410                                                                                                                          | 213,865,737                                                                                                                         |                                          | 4,339,327                                                |
| Other investments: Stocks Bonds Notes Miscellaneous                                                                                                                                                                                                                                                                                        | 2,361,157<br>256,000<br>256,549<br>366,179                                                                                           | 2,288,497<br>413,000<br>1,764<br>676,251                                                                                            | 72,660<br>254,785                        | 157,000<br>310,072                                       |
| Total                                                                                                                                                                                                                                                                                                                                      | 3,239,885                                                                                                                            | 3,379,512                                                                                                                           |                                          | 139,627                                                  |
| Total investments.                                                                                                                                                                                                                                                                                                                         | 791,216,531                                                                                                                          | 785,536,526                                                                                                                         | 5,680,005                                |                                                          |
| CURRENT ASSETS                                                                                                                                                                                                                                                                                                                             |                                                                                                                                      |                                                                                                                                     |                                          |                                                          |
| Cash Demand loans and deposits. Time drafts and deposits. Special deposits. Loans and bills receivable. Traffic and car-service balances receivable. Net balance receivable from agents and conductors. Miscellaneous accounts receivable Material and supplies. Interest and dividends receivable. Rents receivable Other current assets. | 24,880,018<br>268,500<br>5,000<br>11,790<br>20,944<br>1,472,955<br>1,014,288<br>4,602,913<br>9,338,661<br>16,952<br>40,973<br>31,355 | 24,054,090<br>163,500<br>5,000<br>314,598<br>23,754<br>1,094,690<br>816,339<br>5,999,517<br>9,402,517<br>29,166<br>41,917<br>27,536 | 825,928<br>105,000<br>378,265<br>197,949 | 302,808<br>2,810<br>1,396,604<br>63,856<br>12,214<br>944 |
| Total current assets                                                                                                                                                                                                                                                                                                                       | 41,704,349                                                                                                                           | 41,972,624                                                                                                                          |                                          | 268,275                                                  |
| DEFERRED ASSETS Working fund advances                                                                                                                                                                                                                                                                                                      | 21,626                                                                                                                               | 22,221                                                                                                                              |                                          | 595                                                      |
| Other deferred assets                                                                                                                                                                                                                                                                                                                      | 1,484,360                                                                                                                            | 79,430                                                                                                                              | 1,404,930                                |                                                          |
| Total deferred assets                                                                                                                                                                                                                                                                                                                      | 1,505,986                                                                                                                            | 101,651                                                                                                                             | 1,404,335                                |                                                          |
|                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                      |                                                                                                                                     |                                          |                                                          |
| UNADJUSTED DEBITS  Rents and insurance premiums paid in advance  Other unadjusted debits                                                                                                                                                                                                                                                   | 58,893<br>2,380,760                                                                                                                  | 39,157<br>2,632,973                                                                                                                 | 19,736                                   | 252,213                                                  |
| Total unadjusted debits.                                                                                                                                                                                                                                                                                                                   | 2,439,653                                                                                                                            | 2,672,130                                                                                                                           |                                          | 232,477                                                  |
| Grand total.                                                                                                                                                                                                                                                                                                                               |                                                                                                                                      |                                                                                                                                     |                                          |                                                          |
| Grand total                                                                                                                                                                                                                                                                                                                                | \$836,866,519                                                                                                                        | \$830,282,931                                                                                                                       | \$ 6,583,588                             |                                                          |

#### GENERAL BALANCE SHEET

| LIABILITY SIDE                                                                                                                                                                                                          | 1940                                                                    | #1939                                                                   | INCREASE                 | DECREASE                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------|-------------------------------|
| STOCK                                                                                                                                                                                                                   |                                                                         |                                                                         |                          |                               |
| Capital stock—Book liability<br>Less—Held by or for the Company                                                                                                                                                         | \$250,281,750<br>1,189,600                                              | \$250,281,750<br>1,189,600                                              |                          |                               |
| Total stock                                                                                                                                                                                                             | 249,092,150                                                             | 249,092,150                                                             |                          |                               |
| GOVERNMENTAL GRANTS Grants in aid of construction                                                                                                                                                                       | 1,213,460                                                               | 1,117,216                                                               | \$ 96,244                |                               |
|                                                                                                                                                                                                                         |                                                                         |                                                                         |                          |                               |
| Funded debt unmatured                                                                                                                                                                                                   | 407,472,000<br>88,591,000                                               | 389,411,909<br>61,063,545                                               | 18,060,091<br>27,527,455 |                               |
| Nonnegotiable debt to affiliated companies                                                                                                                                                                              | 318,881,000<br>509,665                                                  | 328,348,364<br>522,780                                                  |                          | \$ 9,467,364<br>13,115        |
| Total long-term debt                                                                                                                                                                                                    | 319,390,665                                                             | 328,871,144                                                             |                          | 9,480,479                     |
| Total capital liabilities                                                                                                                                                                                               | 569,696,275                                                             | 579,080,510                                                             |                          | 9,384,235                     |
| CURRENT LIABILITIES  Traffic and car-service balances payable.  Audited accounts and wages payable.  Miscellaneous accounts payable.  Interest matured unpaid.  Unmatured interest accrued.  Other current liabilities. | 827,148<br>4,695,297<br>578,347<br>6,579,345<br>151,805<br>230,213      | 699,895<br>3,800,841<br>1,024,491<br>6,737,032<br>149,470<br>499,914    | 127,253<br>894,456<br>   | 446,144<br>157,687<br>269,701 |
| Total current liabilities                                                                                                                                                                                               | 13,062,155                                                              | 12,911,045                                                              | 130,312                  |                               |
| Other deferred liabilities                                                                                                                                                                                              | 13,153,602                                                              | 4,867,083                                                               | 8,286,519                |                               |
| Total deferred liabilities                                                                                                                                                                                              | 13,153,602                                                              | 4,867,083                                                               | 8,286,519                |                               |
| UNADJUSTED CREDITS Tax liability. Insurance and casualty reserves. Accrued depreciation—Road. Accrued depreciation—Equipment. Accrued depreciation—Miscellaneous physical property. Other unadjusted credits.           | 8,332,636<br>442,652<br>5,583,487<br>61,133,533<br>102,747<br>1,173,815 | 7,492,442<br>429,757<br>5,741,291<br>62,151,129<br>102,747<br>1,275,404 | 840,194<br>12,895        | 157,804<br>1,017,596          |
| Total unadjusted credits                                                                                                                                                                                                | 76,768,870                                                              | 77,192,770                                                              |                          | 423,900                       |
| CORPORATE SURPLUS                                                                                                                                                                                                       | 3,674,176                                                               | 3,637,276                                                               | 36,900                   |                               |
| Additions to property through income and surplus                                                                                                                                                                        | 35,699,283<br>250,000<br>194,490<br>18,510,569                          | 27,337,675<br>250,000<br>197,520<br>18,526,504                          | 8,361,608                |                               |
| Total appropriated surplus* Profit and loss credit balance                                                                                                                                                              | 58,328,518<br>105,857,099                                               | 49,948,975<br>106,281,950                                               | 8,379,543                | 424,851                       |
| Total corporate surplus                                                                                                                                                                                                 | 164,185,617                                                             | 156,230,925                                                             | 7,954,692                |                               |
| Grand total                                                                                                                                                                                                             | \$836,866,519                                                           | \$830,282,931                                                           | \$ 6,583,588             |                               |

<sup>\*</sup>Does not include aggregate net profit and loss deficits to December 31, 1940, amounting to \$12,288,034, of subsidiaries in which this Company holds directly or indirectly a majority of the outstanding capital stock.

#### CONTINGENT LIABILITY

| The St. Paul Union Depot Company First and Refunding Mortgage Gold Bonds\$1 | 5,000,000 |
|-----------------------------------------------------------------------------|-----------|
| Western Fruit Express Company Equipment Trusts                              | 495,000   |
| Spokane, Portland and Seattle Kailway Company Equipment Trust               | 840,000   |

<sup>#1939</sup> figures revised to 1940 basis by transferring \$4,791,878 of equipment conditional sales contracts from "Funded debt unmatured" to "Other deferred liabilities."

#### PROFIT AND LOSS ACCOUNT

| CREDITS                                                                                               |                    |              |               |
|-------------------------------------------------------------------------------------------------------|--------------------|--------------|---------------|
| Credit balance at beginning of year                                                                   |                    |              | \$106,281,950 |
| Credit balance transferred from income. Credits from retired road and equipment.                      | \$9,930,131        |              |               |
| Donations                                                                                             | 24,648             | 010 501 112  |               |
| Miscellaneous credits                                                                                 | 617,031            | \$10,584,143 |               |
| DEBITS                                                                                                |                    |              |               |
| Dividend appropriations of surplus.  Surplus appropriated for investment in physical property.        | \$1,249,448        |              |               |
| Surplus appropriated for investment in physical property.  Debt discount extinguished through surplus | 24,648<br>102,036  |              |               |
| Miscellaneous appropriations of surplus                                                               | 8,133,056          |              |               |
| Debits from retired road and equipment. Miscellaneous debits.                                         | 727,150<br>772,656 | 11.008.994   |               |
| _                                                                                                     |                    | ,,,          |               |
| *Net debit for year 1940                                                                              |                    |              | 424,851       |
| Credit balance, December 31, 1940, carried to balance sheet                                           |                    |              | \$105,857,099 |

<sup>\*</sup>Does not include net profit and loss debit for the year 1940 amounting to \$126,944, of subsidiaries in which this Company holds directly or indirectly a majority of the outstanding capital stock.

#### INVESTMENT IN ROAD AND EQUIPMENT

| ACCOUNT                                                                                                                                       | GROSS<br>EXPENDITURES |                                                                 | INC       | CHARGES<br>CLUDING<br>REMENTS                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------------------------------------------|-----------|----------------------------------------------------------------|
| Engineering. Land for transportation purposes. Other right-of-way expenditures. Grading. Tunnels and subways. Bridges, trestles and culverts. | \$                    | 64,281<br>31,563<br>3,361<br>347,633<br>32,993<br>662,864       | Cr.       | 16,622<br>9,741<br>3,616<br>121,602<br>30,686<br>313,995       |
| Fies. Rails. Other track material. Ballast. Frack laying and surfacing. Fences, snowsheds, and signs.                                         |                       | 120,897<br>453,018<br>662,428<br>205,948<br>110,167<br>57,535   | Cr.       | 12,552<br>220,296<br>554,551<br>143,287<br>24,455<br>38,887    |
| Crossings and signs. Station and office buildings. Roadway buildings. Water stations.                                                         |                       | 295,219<br>28,938<br>229,680                                    | Cr.       | 30,127<br>92,473<br>2,710<br>78,900                            |
| Fuel stations. Shops and enginehouses. Grain elevators Coal and ore wharves. Telegraph and telephone lines. Signals and interlockers.         |                       | 41,834<br>236,174<br>51,011<br>9,580<br>12,108<br>122,343       | Cr.       | 75,336<br>17,219<br>50,311<br>6,345<br>2,317<br>90,637         |
| Power plants. Power transmission systems. Miscellaneous structures. Roadway machines.                                                         |                       | 217<br>18,338<br>17,193<br>161,658                              | Cr.       | 133<br>4,641<br>9,492<br>89,547                                |
| Roadway small tools. Public improvements—Construction. Shop machinery. Power plant machinery.                                                 | Cr.                   | 6,007<br>54,609<br>161,087<br>9,749                             | Cr.       | 6,178<br>61,999<br>68,039<br>31,057                            |
| Total road                                                                                                                                    | \$                    | 4,196,419                                                       | \$        | 1,686,881                                                      |
| Steam locomotives Other locomotives Freight-train cars. Passenger-train cars. Work equipment Miscellaneous equipment                          | \$                    | 925,190<br>169,828<br>0,542,702<br>126,921<br>237,452<br>57,568 | \$<br>Cr. | 104,715<br>169,828<br>5,286,689<br>232,510<br>42,034<br>28,896 |
| Total equipment                                                                                                                               | \$1                   | 2,059,661                                                       | \$        | 5,399,652                                                      |
| Interest during construction. Other expenditures—General.                                                                                     | \$                    |                                                                 | Cr. \$    | 14,482<br>5,715                                                |
| Total general expenditures                                                                                                                    | \$                    | 2                                                               | Cr. \$    | 20,197                                                         |
| Grand Total, including improvements on leased railway property                                                                                | \$:                   | 16,256,082                                                      | \$        | 7,066,336                                                      |

### INVESTMENTS IN SECURITIES—AS OF DECEMBER 31, 1940 BOOK VALUE—COST TO GREAT NORTHERN RAILWAY COMPANY

|                                                                                                                                               | STOCKS                       |                           |                                           |                     |                   | ADVANCES                  |                                                   |                                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------|-------------------------------------------|---------------------|-------------------|---------------------------|---------------------------------------------------|-------------------------------------------------|
| TITLE OF SECURITY                                                                                                                             | EXTENT<br>OF<br>CONTROL      | PLEDGED                   | UNPLEDGED                                 | BONDS               |                   | AND<br>MISCELLA-<br>NEOUS | тот                                               | AL                                              |
|                                                                                                                                               | (%)                          | TEBOGED                   | CNIEBOED                                  |                     |                   |                           | BOOK VALUE                                        | *PAR VALUE                                      |
| INVESTMENTS IN AFFILIATED COMPANIES<br>Brandon, Devils Lake and Southern                                                                      |                              |                           |                                           |                     |                   | - y                       |                                                   |                                                 |
| Ry. Co                                                                                                                                        | 100<br>48.59<br>100<br>16.46 | \$ 650,000<br>109,114,810 | \$ 500<br>130,646<br>1,000,000<br>134,430 |                     |                   |                           | \$ 650,500<br>109,245,456<br>4,571,471<br>141,930 | \$ 650,500<br>83,017,900<br>4,571,471<br>77,471 |
| Dakota and Great Northern Townsite<br>Co<br>Duluth and Superior Bridge Co. (The).<br>Gales Creek & Wilson River R. R. Co.                     | 100<br>100                   |                           | 25,000<br>200,000                         | \$ 545,101          |                   |                           | 66,127<br>745,101<br>411,108                      | 91,127<br>746,000<br>411,108                    |
| Glacier Park Hotel Co                                                                                                                         |                              |                           |                                           |                     |                   |                           | 5,317,469<br>1,000                                | 5,317,469<br>1,000                              |
| Co., Ltd. (The)Lake Superior Terminal and Transfer                                                                                            |                              | 167.900                   | 2,000                                     |                     |                   | 15,000                    | 104.000                                           | 100,000                                         |
| Ry. Co. (The)                                                                                                                                 | 33.33<br>50<br>11.11         | 91,300                    |                                           |                     |                   | 41,518<br>10,000          | 184,800<br>2,441,518<br>101,300<br>165,000        | 184,800<br>2,441,518<br>101,300<br>165,000      |
| Nelson and Fort Sheppard Ry. Co. (The).<br>Oregon, California & Eastern Ry. Co<br>Railroad Credit Corporation (The)                           | 50                           | 2,111,617                 | 319,801                                   |                     |                   | 1,023,968<br>195.782      | 2,119,020<br>1,343,769<br>195,782                 | 2,846,800<br>1,323,968<br>195,782               |
| Railway Express Agency, Inc<br>Ruth Realty Co.<br>St. Paul Union Depot Co. (The)<br>South Butte Mining Co<br>Spokane, Coeur D'Alene & Palouse | 11.11                        | 103,600                   |                                           |                     |                   | 960,315                   | 245,059<br>960,315<br>103,600<br>136,964          | 243,559<br>960,315<br>103,600<br>136,964        |
| Ry. Co                                                                                                                                        | 100<br>50<br>33.33           |                           | 20,000,000                                | 25,798,500          | 853,000<br>93,900 | 762,199<br>905,000        | 1,635,199<br>46,703,500<br>123,900                | 1,635,199<br>57,760,000<br>123,900              |
| way and Navigation Co<br>Washington & Great Northern Town-                                                                                    | 100                          | 23,545,000                | 35,000                                    |                     |                   |                           | 23,580,000                                        | 23,500,000                                      |
| site Co                                                                                                                                       | 100<br>100                   |                           | 15,939<br>6,800,000                       |                     |                   |                           | 1,536,521<br>6,800,000                            | 1,570,582<br>6,800,000                          |
| Total                                                                                                                                         |                              | \$135,784,127             | \$32,673,220                              | \$26,508,601        | \$ 954,400        | \$13,606,062              | \$209,526,410                                     | \$195,077,333                                   |
| Total Stocks                                                                                                                                  |                              | \$168,4                   | 57,347                                    |                     |                   |                           | \$168,457,347                                     | \$142,950,871                                   |
| OTHER INVESTMENTS                                                                                                                             |                              |                           |                                           |                     |                   |                           |                                                   | 30 W 100 10 10000 July 10000                    |
| Crow's Nest Pass Coal Co., Ltd. (The). Northland Greyhound Lines, Inc St. Paul Foundry Co Wisconsin Central Ry. Co.—Terminal                  |                              |                           | 1,234,554                                 |                     |                   |                           |                                                   | \$ 491,700                                      |
| Bonds. Various outstanding contracts. Miscellaneous.                                                                                          |                              |                           |                                           | \$ 247,500<br>8,500 | \$ 256,549        | \$ 361,379<br>4,800       | 247,500<br>361,379<br>353,142                     | 275,000<br>361,379<br>348,350                   |
| Total                                                                                                                                         |                              |                           | \$ 2,361,157                              | \$ 256,000          | \$ 256,549        | \$ 366,179                | \$ 3,239,885                                      | \$ 1,709,529                                    |
| Total Stocks                                                                                                                                  |                              | \$2,36                    | 1,157                                     |                     |                   |                           | \$ 2,361,157                                      | \$ 808,10                                       |
| Grand Total                                                                                                                                   |                              | \$135,784,127             | \$35,034,377                              | \$26,764,601        | \$1,210,949       | \$13,972,241              | \$212,766,295                                     | \$196,786,862                                   |
| Grand Total—Stocks                                                                                                                            |                              | \$170,8                   | 318,504                                   |                     |                   |                           | \$170,818,504                                     | \$143,758,972                                   |

<sup>\*</sup>Nothing is included in this column for certain no-par value stocks.

#### CAPITAL STOCK AND FUNDED DEBT

|                                                                                                                                                                                                                                                                                                                                                                                                                                           | OUTSTANI                                                                                                     | DIVIDEND<br>AND                                                                               |                                                                                                             |                                                     |                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF CAPITAL LIABILITY                                                                                                                                                                                                                                                                                                                                                                                                          | DUE                                                                                                          | 1940                                                                                          | 1939                                                                                                        | INCREASE—I<br>DECREASE—D                            | ACCRUED<br>YEAR 1940                                                                                                     |
| STOCK                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                              |                                                                                               |                                                                                                             |                                                     | DIVIDEND                                                                                                                 |
| \$6, PREFERRED, NONCUMULATIVE WITHOUT PAR VALUE Stated value \$40 per share                                                                                                                                                                                                                                                                                                                                                               |                                                                                                              | \$ 533,400<br>248,558,750                                                                     | \$ 533,400<br>248,558,750                                                                                   |                                                     |                                                                                                                          |
| Total                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                              | \$249,092,150                                                                                 | \$249,092,150                                                                                               |                                                     | \$ 1,249,448                                                                                                             |
| FUNDED DEBT                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                              |                                                                                               |                                                                                                             | - 1                                                 | INTEREST                                                                                                                 |
| GREAT NORTHERN RAILWAY COMPANY                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                              |                                                                                               |                                                                                                             |                                                     |                                                                                                                          |
| Series "A", 4½ per cent.  GENERAL MORTGAGE Series "B", 5½ per cent Gold Bonds. Series "C", 5 per cent Gold Bonds. Series "D", 4½ per cent Gold Bonds. Series "E", 4½ per cent Gold Bonds. Series "G", 4 per cent Gold Bonds. Series "G", 4 per cent Convertible Bonds. Series "H", 4 per cent Convertible Bonds. Series "I", 3¾ per cent Gold Bonds.  COLLATERAL TRUST Secured 4 per cent Serial Bonds. Collateral Trust 4 per cent Bonds | Jan. 1, 1952<br>Jan. 1, 1973<br>July 1, 1976<br>July 1, 1977<br>July 1, 1946<br>July 1, 1946<br>Jan. 1, 1967 | 14,675,000<br>14,873,000<br>40,000,000<br>49,177,800<br>49,520,200<br>50,000,000<br>2,156,000 | 29,861,000<br>14,738,000<br>14,873,000<br>40,000,000<br>49,177,800<br>49,711,200<br>50,000,000<br>2,772,000 | D\$ 63,000<br>D 191,000<br>D 616,000<br>I 7,000,000 | \$ 1,515,890<br>1,642,355<br>736,062<br>669,285<br>1,800,000<br>1,967,112<br>1,986,663<br>1,875,000<br>98,560<br>143,111 |
| Serial Bonds<br>Term Bonds                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                              |                                                                                               |                                                                                                             | I 13,000,000                                        | 265,778                                                                                                                  |
| Series "E", 2 per cent Trust Certificates                                                                                                                                                                                                                                                                                                                                                                                                 | Serially to 1947                                                                                             | 3,255,000                                                                                     | 3,720,000                                                                                                   | D 465,000                                           | 66,650                                                                                                                   |
| THE ST. PAUL, MINNEAPOLIS AND MANITOBA RY. CO. Pacific Extension, 4 per cent Gold Bonds                                                                                                                                                                                                                                                                                                                                                   | July 1, 1940                                                                                                 |                                                                                               | 28,132,364                                                                                                  | D 28,132,364                                        | 562,647                                                                                                                  |
| Northern Division, First Mortgage, 4 per cent Gold<br>Bonds                                                                                                                                                                                                                                                                                                                                                                               | Apr. 1, 1948                                                                                                 | 9,695,000                                                                                     | 9,695,000                                                                                                   |                                                     | 387,800                                                                                                                  |
| Total funded debt outstanding                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                              | \$318,881,000                                                                                 | \$328,348,364*                                                                                              | D\$ 9,467,364                                       | \$13,716,913                                                                                                             |
| Total stock and funded debt                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                              | \$567,973,150                                                                                 | \$577,440,514                                                                                               | D\$ 9,467,364                                       | \$14,966,361                                                                                                             |

<sup>#</sup>Does not include \$5,779 interest paid to the Spokane, Portland and Seattle Railway Company on obligation covering the purchase of two steam freight locomotives.

#### CONDITIONAL SALES CONTRACTS

(Included in Balance Sheet Account "Other Deferred Liabilities")

| A                                                                                                                                       |                        |                                                  | PRINCIPAL OUTSTANDING DECEMBER 31              |                        |                  |                                              | RATE OF<br>INTEREST                                                                                                                       | ACCRUED<br>YEAR 1940                 |  |
|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------|--------------------------------------------------|------------------------------------------------|------------------------|------------------|----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--|
| EQUIPMENT                                                                                                                               | MONTHLY<br>PAYMENTS TO | PURCHASE<br>PRICE OF<br>EQUIPMENT                | 1940                                           | 1940 1939              |                  | CREASE—I<br>CREASE—D                         | ON<br>DEFERRED<br>PAYMENTS                                                                                                                | (INTEREST<br>ON UNFUNDE<br>DEBT)     |  |
| 10—1000 H. P. and 2—600<br>H. P. Diesel switching<br>locomotives                                                                        | June 1, 1944           | \$ 978,623                                       | \$ 663,057                                     | \$ 851,110             | D\$              | 188,053                                      | 3%                                                                                                                                        | \$ 22,962                            |  |
| Diesel combination road<br>and switching locomotives.<br>1000—50 Ton box cars<br>1500—75 Ton all steel ore cars<br>2000—50 Ton box cars | Oct. 1, 1948           | 1,208,848<br>2,912,000<br>4,153,560<br>5,690,775 | 942,967<br>2,510,711<br>3,439,349<br>5,510,716 | 1,145,031<br>2,795,737 | D<br>D<br>I<br>I | 202,064<br>285,026<br>3,439,349<br>5,510,716 | $\begin{array}{c} 2\frac{3}{4}\frac{\%}{6} \\ \frac{3}{6}\frac{\%}{6} \\ 2\frac{3}{4}\frac{\%}{6} \\ \frac{2}{6}\frac{\%}{6} \end{array}$ | 28,941<br>79,974<br>78,391<br>37,838 |  |
| Total                                                                                                                                   |                        | \$14,943,806                                     | \$13,066,800                                   | \$4,791,878*           | I \$             | 8,274,922                                    |                                                                                                                                           | \$248,106                            |  |

<sup>\*</sup>The \$4,791,878 of conditional sales contracts outstanding December 31, 1939, was carried under Balance Sheet Account "Funded Debt Unmatured" at that time.

n 199

#### ANNUAL REPORT FOR 1940

#### OPERATING REVENUES

| TITLE OF ACCOUNT                           | 1940          | 1939          | INCREASE     | DECREASE  |
|--------------------------------------------|---------------|---------------|--------------|-----------|
| 101. Freight                               | \$ 89,164,630 | \$ 80,001,678 | \$ 9,162,952 |           |
| 102. Passenger                             | 4,225,019     | 4,350,621     |              | \$125,602 |
| 103. Excess baggage                        | 14,135        | 16,417        |              |           |
| 105. Parlor and chair car                  | 16,517        | 20,593        |              | 4,076     |
| 106. Mail                                  | 2,862,642     | 2,783,864     | 78,778       |           |
| 107. Express                               | 1,039,827     | 1,037,877     | 1,950        |           |
| 108. Other passenger-train.                | 39,424        | 41,457        |              | 2,033     |
| 109. Milk                                  | 142,266       | 142,485       |              | 219       |
| 110. Switching.                            | 776,226       | 631,451       | 144,775      |           |
| Total rail-line transportation revenue     | 98,280,686    | 89,026,443    | 9,254,243    |           |
| 131. Dining and buffet                     | 352,927       | 372,684       |              | 19,757    |
| 132. Hotel and restaurant                  | 40,027        | 47,924        |              | 7,897     |
| 133. Station, train, and boat privileges   | 10,515        | 13,945        |              | 3,430     |
| 134. Parcel room                           | 5,820         | 6,325         |              | 505       |
| 135. Storage—Freight                       | 16,810        | 19,558        |              | 2,748     |
| 136. Storage—Baggage                       | 3,501         | 3,778         |              | 277       |
| 137. Demurrage                             | 84,851        | 88,554        |              | 3,703     |
| 38. Telegraph and telephone                | 111,421       | 107,734       | 3,687        |           |
| 142. Rents of buildings and other property | 245,395       | 238,241       | 7,154        |           |
| 143. Miscellaneous                         | 2,589,231     | 1,868,760     | 720,471      |           |
| Total incidental operating revenues        | 3,460,498     | 2,767,503     | 692,995      |           |
| 151. Joint facility—Credit                 | 157,487       | 134.000       | 23,487       |           |
| 152. Joint facility—Debit                  | 155,525       | 144,573       | 10,952       |           |
| Total joint facility operating revenues    | Cr. 1,962     | Dr. 10,573    | 12,535       |           |
| Total railway operating revenues           | \$101,743,146 | \$ 91,783,373 | \$ 9,959,773 |           |

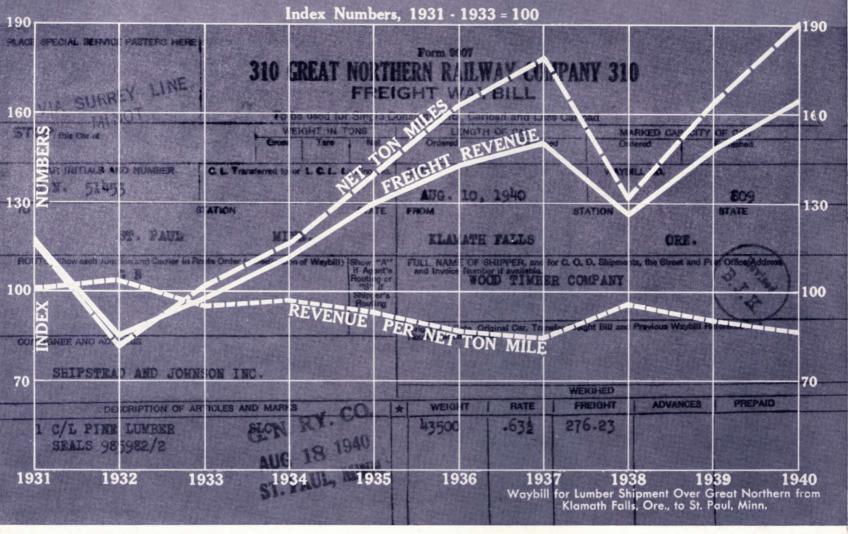
#### OPERATING REVENUES BY MONTHS

| MONTH                                                                                                 | FREIGHT                                                                                                                                                        | PASSENGER                                                                                                                           | MAIL AND<br>EXPRESS                                                                                                                 | OTHER                                                                                                                               | TOTAL                                                                                                                                                          |
|-------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| January 1940. Pebruary " March " April " May " June " July " August " Cotober " November " December " | \$ 4,783,106<br>4,378,427<br>5,400,587<br>5,808,228<br>8,089,735<br>7,521,916<br>8,213,218<br>10,505,218<br>10,910,187<br>10,487,719<br>7,089,174<br>5,977,115 | \$ 334,392<br>243,162<br>274,937<br>249,015<br>282,736<br>509,199<br>478,335<br>457,056<br>360,805<br>301,302<br>283,407<br>450,673 | \$ 281,867<br>257,822<br>316,756<br>296,343<br>334,518<br>325,952<br>309,644<br>319,783<br>340,669<br>331,549<br>306,681<br>480,885 | \$ 191,470<br>172,312<br>184,077<br>197,033<br>412,734<br>549,148<br>569,150<br>597,955<br>551,115<br>520,918<br>301,893<br>203,223 | \$ 5,590,835<br>5,051,723<br>6,176,357<br>6,550,619<br>9,119,723<br>8,906,215<br>9,570,347<br>11,880,012<br>12,162,776<br>11,641,488<br>7,981,155<br>7,111,896 |
| Total                                                                                                 | \$89,164,630                                                                                                                                                   | \$4,225,019                                                                                                                         | \$3,902,469                                                                                                                         | \$4,451,028                                                                                                                         | \$101,743,146                                                                                                                                                  |

#### FREIGHT REVENUE BY COMMODITY GROUPS

|                                                                                       | 1010                                                  | 1020                                                  | INCREASE—I<br>DECREASE—D |                                                  |              |                            |
|---------------------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|--------------------------|--------------------------------------------------|--------------|----------------------------|
| COMMODITY                                                                             | 1940 1939                                             |                                                       | AMOUNT                   |                                                  | PER-<br>CENT |                            |
| Products of agriculture. Animals and products. Products of mines Products of forests. | \$22,816,308<br>2,992,283<br>22,712,020<br>13,241,037 | \$21,725,566<br>2,884,048<br>18,135,639<br>11,411,160 | I<br>I<br>I<br>I         | \$1,090,742<br>108,235<br>4,576,381<br>1,829,877 | I<br>I<br>I  | 5.0<br>3.8<br>25.2<br>16.0 |
| Manufactures and miscellaneous                                                        | 24,102,949<br>3,300,033                               | 22,266,163<br>3,579,102                               | D                        | 1,836,786<br>279,069                             | D            | 8.2<br>7.8                 |
| Total                                                                                 | \$89,164,630                                          | \$80,001,678                                          | I                        | \$9,162,952                                      | I            | 11.5                       |

### REVENUE FREIGHT TRAFFIC



The upper line indicates that the volume of freight traffic, net ton miles, has increased until in 1940 it was 191% of the 1931-1933 volume. The increase has been at a faster rate than the increase in freight revenue (the middle line) and as a result the revenue per net ton mile (the lowest line) is declining, and in 1940 was only 86% of the 1931-1933 average. This means that more transportation must be furnished in order to secure the same revenue as formerly, and that the public is receiving more transportation for the same money.

#### REVENUE FREIGHT TRAFFIC

FOR TWENTY YEARS ENDED DECEMBER 31, 1940
(EXCLUDES MOTOR VEHICLE OPERATIONS)

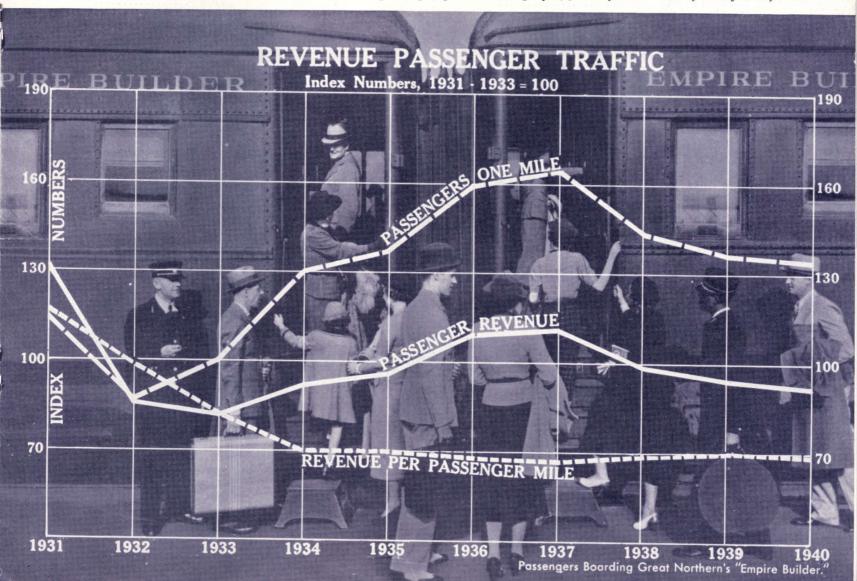
| 1.5    |          |            |                |              | AVERAGE |         |            | INDEX N | UMBERS (1 | 931-33=100 |
|--------|----------|------------|----------------|--------------|---------|---------|------------|---------|-----------|------------|
|        | AVERAGE  |            |                |              | REVENUE |         | AVERAGE    | TONS    |           | REVENUE    |
|        | MILES    |            |                |              | PER TON | AVERAGE | TRAIN      | CARRIED |           | PER        |
| 251.17 | OF ROAD  | TONS       | TONS CARRIED   | FREIGHT      | MILE    | HAUL    | LOAD       | ONE     | FREIGHT   | NET TON    |
| YEAR   | OPERATED | CARRIED    | ONE MILE       | REVENUE      | (CENTS) | (MILES) | (NET TONS) | MILE    | REVENUE   | MILE       |
| 1940   | 8,068.72 | 40,047,611 | 10,113,942,319 | \$89,010,078 | .880    | 252.55  | 967.33     | 191     | 165       | 86         |
| 1939   | 8,071.68 | 32,821,757 | 8,701,383,343  | 79,853,655   | .918    | 265.11  | 919.31     | 164     | 148       | 90         |
| 1938   | 8,071.54 | 23,264,183 | 7,017,295,740  | 68,418,930   | .975    | 301.64  | 801.27     | 132     | 127       | 96         |
| 1937   | 8,087.49 | 41,513,174 | 9,477,756,018  | 81,451,161   | .859    | 228.31  | 935.20     | 179     | 151       | 84         |
| 1936   | 8,188.15 | 34,203,355 | 8,664,572,456  | 77,046,160   | .889    | 253.33  | 873.90     | 163     | 143       | 87         |
| 1935   | 8,278.28 | 29,394,382 | 7,372,079,484  | 70,132,152   | .951    | 250.80  | 801.18     | 139     | 130       | 93         |
| 1934   | 8,344.39 | 21,690,396 | 6,137,693,978  | 60,347,883   | .983    | 282.97  | 708.99     | 116     | 112       | 97         |
| 1933   | 8,445.12 | 17,781,455 | 5,431,602,934  | 52,672,751   | .970    | 305.46  | 722.98     | 102     | 98        | 95         |
| 1932   | 8,408.70 | 11,744,694 | 4,324,700,394  | 45,958,761   | 1.063   | 368.23  | 581.73     | 82      | 85        | 104        |
| 1931   | 8,357.32 | 20,153,330 | 6,151,063,399  | 63,344,056   | 1.030   | 305.21  | 770.42     | 116     | 117       | 101        |
| 1930   | 8,366.63 | 32,037,312 | 8,720,583,904  | 85,797,268   | .984    | 272.20  | 909.69     | 164     | 159       | 97         |
| 1929   | 8,387.88 | 39,661,221 | 10,150,709,921 | 101,178,226  | .997    | 255.94  | 961.85     | 191     | 187       | 98         |
| 1928   | 8,276.64 | 35,593,173 | 10,127,253,509 | 103,980,301  | 1.027   | 284.53  | 933.94     | 191     | 193       | 101        |
| 1927   | 8,164.14 | 33,843,008 | 8,958,349,961  | 94,405,030   | 1.054   | 264.70  | 890.77     | 169     | 175       | 104        |
| 1926   | 8,188.21 | 35,117,929 | 8,902,970,446  | 93,346,740   | 1.048   | 253.52  | 873.16     | 168     | 173       | 103        |
| 1925   | 8,242.09 | 33,494,620 | 8,517,913,981  | 90,098,763   | 1.058   | 254.31  | 830.24     | 161     | 167       | 104        |
| 1924   | 8,251.44 | 31,669,750 | 8,093,136,444  | 86,144,671   | 1.064   | 255.55  | 770.06     | 153     | 160       | 105        |
| 1923   | 8,254.21 | 36,385,396 | 8,754,272,702  | 93,672,147   | 1.070   | 240.60  | 712.20     | 165     | 173       | 105        |
| 1922   | 8,260.71 | 27,450,587 | 6,882,464,797  | 78,065,563   | 1.134   | 250.72  | 655.75     | 130     | 145       | 111        |
| 1921   | 8,163.44 | 19,533,134 | 5,740,921,478  | 74,700,241   | 1.301   | 293.91  | 607.02     | 108     | 138       | 128        |

#### REVENUE PASSENGER TRAFFIC

FOR TWENTY YEARS ENDED DECEMBER 31, 1940 (EXCLUDES MOTOR VEHICLE OPERATIONS)

|                                      |                                                          |                                                               |                                                                         |                                                                    |                                                                    | AVERAGE                 |                                                |                                            | AVERAGE<br>PASSEN-                        | INDEX NUMBERS (1931-3                     |                                 | 931-33=100                      |
|--------------------------------------|----------------------------------------------------------|---------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------|------------------------------------------------|--------------------------------------------|-------------------------------------------|-------------------------------------------|---------------------------------|---------------------------------|
| YEAR                                 | AVERAGE<br>MILES<br>OF ROAD<br>OPERATED                  | PASSENGERS<br>CARRIED                                         | PASSENGERS<br>CARRIED<br>ONE MILE                                       | PAS-<br>SENGER<br>REVENUE                                          | PASSENGER<br>SERVICE<br>TRAIN<br>REVENUE                           | REVENUE<br>PER PAS-     | AVERAGE<br>JOURNEY<br>(MILES)                  | AVERAGE<br>PAS-<br>SENGERS<br>PER<br>TRAIN | GERS PER PAS- SENGER CARRYING CAR         | PAS-<br>SENGERS<br>CARRIED<br>ONE<br>MILE | PAS-<br>SENGER<br>REV-<br>ENUE  | REVENUE PER PAS- SENGER MILE    |
| 1940<br>1939<br>1938<br>1937<br>1936 | 8,068.72<br>8,071.68<br>8,071.54<br>8,087.49<br>8,188.15 | 1,015,415<br>1,083,607<br>1,146,447<br>1,407,668<br>1,457,725 | 253,846,663<br>258,427,249<br>271,001,010<br>311,557,322<br>301,706,187 | \$4,224,973<br>4,350,571<br>4,544,244<br>5,078,965<br>4,973,523    | 8,393,208<br>8,334,916<br>9,191,296                                | 1.683<br>1.677<br>1.630 | 249.99<br>238.49<br>236.38<br>221.33<br>206.97 | 32.85<br>33.71<br>35.00<br>37.33<br>37.08  | 9.70<br>10.04<br>10.25<br>10.83<br>11.10  | 134<br>136<br>143<br>164<br>159           | 92<br>95<br>99<br>111<br>109    | 69<br>70<br>69<br>67<br>68      |
| 1935<br>1934<br>1933<br>1932<br>1931 | 8,278.28<br>8,344.39<br>8,445.12<br>8,408.70<br>8,357.32 | 1,301,366<br>1,244,819<br>876,841<br>845,213<br>1,070,044     | 260,145,967<br>246,897,409<br>188,831,804<br>164,220,516<br>215,807,372 | 4,385,931<br>4,202,624<br>3,759,177<br>3,941,659<br>6,042,610      | 8,208,410<br>7,953,108<br>7,310,687<br>7,928,036<br>10,948,882     | 1.702<br>1.991          | 199.90<br>198.34<br>215.35<br>194.29<br>201.68 | 34.39<br>31.87<br>25.09<br>21.18<br>23.40  | 9.53<br>9.18<br>7.85<br>6.81<br>7.50      | 137<br>130<br>100<br>87<br>114            | 96<br>92<br>82<br>86<br>132     | 70<br>70<br>82<br>99<br>116     |
| 1930<br>1929<br>1928<br>1927<br>1926 | 8,366.63<br>8,387.88<br>8,276.64<br>8,164.14<br>8,188.21 | 1,694,437<br>2,276,069<br>2,512,026<br>3,108,427<br>3,081,457 | 291,984,003<br>367,978,032<br>368,238,758<br>400,566,250<br>409,510,459 | 9,000,087<br>11,298,352<br>11,505,352<br>12,716,616<br>13,041,085  | 14,927,843<br>19,189,728<br>17,693,260<br>18,619,852<br>18,981,137 | 3.070<br>3.124          | 172.32<br>161.67<br>146.59<br>128.86<br>132.90 | 26.44<br>33.26<br>34.01<br>36.63<br>36.77  | 8.01<br>9.82<br>10.34<br>11.10<br>11.34   | 154<br>194<br>194<br>211<br>216           | 196<br>247<br>251<br>278<br>285 | 128<br>127<br>129<br>131<br>132 |
| 1925<br>1924<br>1923<br>1922<br>1921 | 8,242.09<br>8,251.44<br>8,254.21<br>8,260.71<br>8,163.44 | 3,642,749<br>3,940,656<br>4,975,800<br>5,509,459<br>6,194,676 | 441,498,635<br>422,372,425<br>460,207,562<br>450,052,946<br>478,267,466 | 13,955,742<br>13,683,383<br>15,305,242<br>15,112,453<br>16,460,280 | 19,900,346<br>20,408,989<br>22,427,799<br>21,943,937<br>23,220,492 | 3.240                   | 121.20<br>107.18<br>92.49<br>81.69<br>77.21    | 38.26<br>36.17<br>39.17<br>39.51<br>40.60  | 11.46<br>10.80<br>11.72<br>11.54<br>11.97 | 233<br>223<br>243<br>237<br>252           | 305<br>299<br>334<br>330<br>359 | 131<br>134<br>138<br>139<br>142 |

Passengers carried one mile (the upper line) indicates the volume of passenger traffic, which increased to a peak of 164% of the 1931-1933 level in 1937, and has declined since that year to 134% in 1940. The passenger revenue (the middle line) follows in general the same trend as the passengers one mile, and the revenue per passenger mile (the lowest line) indicates that since 1934 this average has been only approximately 70% of the 1931-1933 level. In 1940 passengers paid an average of 1% cents for each mile of their journey.



#### OPERATING EXPENSES

|                                                                                                              | TITLE OF ACCOUNT                                                                                         | 1940                                                                    | 1939                                                                            | INCREASE                                         | DECREASE        |
|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------|-----------------|
| MAINTENA                                                                                                     | NCE OF WAY AND STRUCTURES                                                                                |                                                                         |                                                                                 | 7                                                |                 |
| 201. Superin                                                                                                 | tendence                                                                                                 | \$ 953,257                                                              | \$ 924,056                                                                      | \$ 29,201                                        |                 |
|                                                                                                              | y maintenance                                                                                            | 944,678<br>3,201,005                                                    | 807,810<br>2,667,406                                                            | 136,868<br>533,599                               |                 |
|                                                                                                              | Roadway and track                                                                                        | 4,145,683                                                               | 3,475,216                                                                       | 670,467                                          |                 |
| 206. Tunnels<br>208. Bridges,                                                                                | and subwaystrestles, and culverts                                                                        | 26,454<br>668,041                                                       | 5,548<br>469,023                                                                | 20,906<br>199,018                                |                 |
|                                                                                                              | Tunnels and bridges                                                                                      | 694,495                                                                 | 474,571                                                                         | 219,924                                          |                 |
| 212. Ties                                                                                                    |                                                                                                          | 1,877,226                                                               | 1,781,598                                                                       | 95,628                                           |                 |
| 214. Rails                                                                                                   |                                                                                                          | 630,989                                                                 | 469,295                                                                         | 161,694                                          |                 |
| 216. Other tr                                                                                                | ack material                                                                                             | 822,091                                                                 | 664,611                                                                         | 157,480                                          |                 |
| 218. Ballast.                                                                                                |                                                                                                          | 115,439                                                                 | 74,323                                                                          | 41,116                                           |                 |
| 221. Fences,                                                                                                 | snow sheds, and signs                                                                                    | 154,305                                                                 | 116,148                                                                         | 38,157                                           |                 |
| 273. Public i                                                                                                | mprovements—Maintenance                                                                                  | 104,271                                                                 | 138,620                                                                         |                                                  | \$ 34,349       |
| 229. Roadwa<br>231. Water s<br>233. Fuel sta<br>235. Shops a<br>237. Grain el<br>241. Wharve<br>243. Coal an | and office buildings. y buildings. tations. tions. nd enginehouses. evators. s and docks. d ore wharves. | 506,496<br>87,395<br>412,800<br>139,182<br>467,731<br>19,031<br>134,628 | 419,802<br>55,236<br>220,371<br>51,825<br>354,194<br>26,023<br>6,555<br>127,598 | 86,694<br>32,159<br>192,429<br>87,357<br>113,537 | 26,023          |
| 257. Power-t                                                                                                 | lantsransmission systemsneous structures                                                                 | 3,954<br>46,974<br>4,831                                                | 4,525<br>24,633<br>2,526                                                        | 22,341<br>2,305                                  | 571             |
|                                                                                                              | Buildings and other structures                                                                           | 1,823,022                                                               | 1,293,288                                                                       | 529,734                                          |                 |
| 247. Telegra;<br>249. Signals                                                                                | ph and telephone linesand interlockers                                                                   | 343,884<br>478,736                                                      | 310,386<br>417,762                                                              | 33,498<br>60,974                                 |                 |
|                                                                                                              | Signals and telegraph lines                                                                              | 822,620                                                                 | 728,148                                                                         | 94,472                                           |                 |
| 272. Removi                                                                                                  | ng snow, ice, and sand                                                                                   | 242,098                                                                 | 287,930                                                                         |                                                  | 45,832          |
|                                                                                                              | by machines                                                                                              | 284,889<br>194,950                                                      | 230,718<br>164,278                                                              | 54,171<br>30,672                                 |                 |
|                                                                                                              | Roadway tools and supplies                                                                               | 479,839                                                                 | 394,996                                                                         | 84,843                                           |                 |
| <ul><li>275. Insuran</li><li>276. Statione</li><li>277. Other ex</li></ul>                                   | to persons                                                                                               | 70,213<br>44,629<br>15,166<br>22,123<br>3,159                           | 51,255<br>41,440<br>13,498<br>14,779<br>3,395                                   | 18,958<br>3,189<br>1,668<br>7,344                | 236             |
|                                                                                                              | Miscellaneous                                                                                            | 155,290                                                                 | 124,367                                                                         | 30,923                                           |                 |
|                                                                                                              | , trestles, and culverts—Depreciationd ore wharves—Depreciation                                          | 121,565                                                                 | 3,824<br>155,149                                                                |                                                  | 3,824<br>33,584 |
|                                                                                                              | Depreciation                                                                                             | 121,565                                                                 | 158,973                                                                         |                                                  | 37,408          |
| cilitie                                                                                                      | ining joint tracks, yards, and other fa-                                                                 | 417,512                                                                 | 424,918                                                                         |                                                  | 7,406           |
| cilitie                                                                                                      | s—Čr                                                                                                     | 328,913                                                                 | 271,930                                                                         | 56,983                                           |                 |
| M                                                                                                            | aintaining joint facilities—Net Debit                                                                    | 88,599                                                                  | 152,988                                                                         |                                                  | 64,389          |
| То                                                                                                           | tal maintenance of way and structures.                                                                   | \$13,230,789                                                            | \$11,259,128                                                                    | \$1,971,661                                      |                 |

#### OPERATING EXPENSES—Continued.

|                      | TITLE OF ACCOUNT                                                                                                          | 1940                                                 | 1939                                                 | INCREASE                                       | DECREASE                     |
|----------------------|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|------------------------------------------------|------------------------------|
|                      | MAINTENANCE OF EQUIPMENT                                                                                                  |                                                      |                                                      |                                                |                              |
| 301.                 | Superintendence                                                                                                           | \$ 454,179                                           | \$ 445,148                                           | \$ 9,031                                       |                              |
|                      | Shop machinery                                                                                                            | 307,650<br>88,555                                    | 245,789<br>64,473                                    | 61,861<br>24,082                               |                              |
|                      | Shop and power-plant machinery                                                                                            | 396,205                                              | 310,262                                              | 85,943                                         |                              |
| 308.                 | Steam locomotives—Repairs                                                                                                 | 5,397,804                                            | 5,418,777                                            |                                                | \$ 20,973                    |
| 311.                 | Other locomotives—Repairs                                                                                                 | 198,463                                              | 129,988                                              | 68,475                                         |                              |
| 314.                 | Freight-train cars—Repairs                                                                                                | 5,194,349                                            | 4,068,523                                            | 1,125,826                                      |                              |
| 317.                 | Passenger-train cars—Repairs                                                                                              | 1,251,068                                            | 1,120,950                                            | 130,118                                        |                              |
| 326.                 | Work equipment—Repairs                                                                                                    | 309,623                                              | 211,224                                              | 98,399                                         |                              |
| 328.                 | Miscellaneous equipment—Repairs                                                                                           | 41,962                                               | 50,502                                               |                                                | 8,540                        |
| 332.<br>333.<br>334. | Injuries to persons. Insurance. Stationery and printing. Other expenses.                                                  | 43,846<br>46,116<br>10,223<br>2,449                  | 58,740<br>47,994<br>10,247<br>3,025                  |                                                | 14,894<br>1,878<br>24<br>576 |
|                      | Miscellaneous                                                                                                             | 102,634                                              | 120,006                                              |                                                | 17,372                       |
|                      | Maintaining joint equipment—Debit                                                                                         | 87,173<br>51,527                                     | 70,524<br>56,714                                     | 16,649                                         | 5,187                        |
|                      | Maintaining joint equipment—Net Dr                                                                                        | 35,646                                               | 13,810                                               | 21,836                                         |                              |
|                      | Total, excluding retirements and depreciation.                                                                            | 13,381,933                                           | 11,889,190                                           | 1,492,743                                      |                              |
| 329.                 | Equipment—Retirements                                                                                                     | 12,855                                               | 14,522                                               |                                                | 1,667                        |
| 331.                 | Equipment—Depreciation                                                                                                    | 4,041,710                                            | 3,527,703                                            | 514,007                                        |                              |
|                      | Total maintenance of equipment                                                                                            | 17,436,498                                           | 15,431,415                                           | 2,005,083                                      |                              |
| 351.                 | TRAFFIC ==                                                                                                                | 535,750                                              | 527,980                                              | 7,770                                          |                              |
| 352.                 | Outside agencies                                                                                                          | 1,191,008                                            | 1,137,786                                            | 53,222                                         |                              |
| 353.<br>356.         | Advertising Industrial and immigration bureaus                                                                            | 388,330<br>77,713                                    | 378,122<br>86,404                                    | 10,208                                         | 8,691                        |
|                      | Advertising and industrial and immigration bureaus                                                                        | 466,043                                              | 464,526                                              | 1,517                                          |                              |
| 357.<br>358.         | Traffic associations. Insurance. Stationery and printing. Other expenses.                                                 | 36,099<br>1,292<br>128,872<br>3                      | 32,899<br>1,541<br>111,476<br>127                    | 3,200<br>17,396                                | 249                          |
|                      | Miscellaneous                                                                                                             | 166,266                                              | 146,043                                              | 20,223                                         |                              |
|                      | Total traffic                                                                                                             | 2,359,067                                            | 2,276,335                                            | 82,732                                         |                              |
|                      | TRANSPORTATION—RAIL LINE Superintendence. Dispatching trains.                                                             | 745,503<br>397,059                                   | 729,843<br>381,611                                   | 15,660<br>15,448                               |                              |
|                      | Superintendence and dispatching                                                                                           | 1,142,562                                            | 1,111,454                                            | 31,108                                         |                              |
| 374.<br>375.         | Station employees Weighing, inspection, and demurrage bureaus. Coal and ore wharves Station supplies and expenses         | 4,339,488<br>69,536<br>361,782<br>320,984            | 4,261,651<br>68,078<br>270,555<br>318,167            | 77,837<br>1,458<br>91,227<br>2,817             |                              |
|                      | Station expenses                                                                                                          | 5,091,790                                            | 4,918,451                                            | 173,339                                        |                              |
| 378.<br>379.<br>380. | Yardmasters and yard clerks. Yard conductors and brakemen. Yard switch and signal tenders. Yard enginemen. Yard motormen. | 774,349<br>1,964,040<br>81,615<br>926,670<br>378,264 | 731,751<br>1,738,377<br>74,139<br>924,321<br>237,538 | 42,598<br>225,663<br>7,476<br>2,349<br>140,726 |                              |
|                      | Yard labor                                                                                                                | 4,124,938                                            | 3,706,126                                            | 418,812                                        |                              |
|                      | Carried forward                                                                                                           | \$10,359,290                                         | \$ 9,736,031                                         | \$623,259                                      |                              |

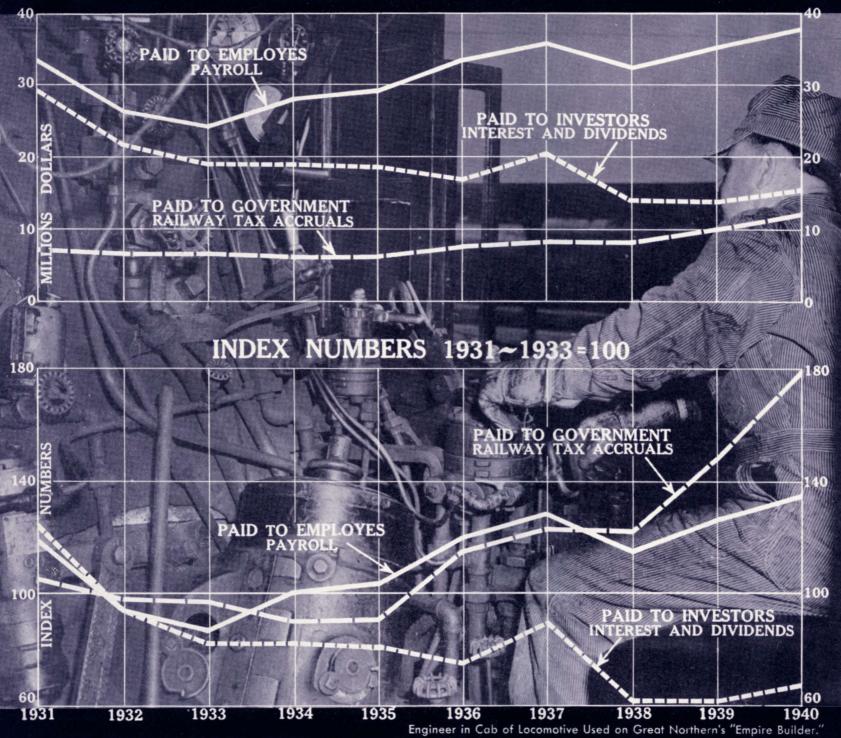
#### OPERATING EXPENSES—Continued.

| TITLE OF ACCOUNT                                                                                                                                                                                       | 1940                                                                   | 1939                                                                   | INCREASE                                | DECREASE |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------|----------|
| TRANSPORTATION—RAIL LINE (Continued)                                                                                                                                                                   |                                                                        |                                                                        | *************************************** |          |
| Brought forward                                                                                                                                                                                        | \$10,359,290                                                           | \$ 9,736,031                                                           | \$623,259                               |          |
| 382. Yard switching fuel                                                                                                                                                                               | 882,217                                                                | 839,192                                                                | 43,025                                  |          |
| 885. Water for yard locomotives                                                                                                                                                                        | 34,791<br>31,421<br>23,782<br>33,384                                   | 36,675<br>21,912<br>23,140<br>31,358                                   | 9,509<br>642<br>2,026                   | \$ 1,884 |
| Yard supplies and expenses (excluding yard switching fuel and engine-house expenses—Yard)                                                                                                              | 123,378                                                                | 113,085                                                                | 10,293                                  |          |
| 888. Engine-house expenses—Yard                                                                                                                                                                        | 524,820                                                                | 543,982                                                                |                                         | 19,162   |
| 392. Train enginemen                                                                                                                                                                                   | 3,119,954<br>237,465                                                   | 2,959,921<br>199,749                                                   | 160,033<br>37,716                       |          |
| Train enginemen and motormen                                                                                                                                                                           | 3,357,419                                                              | 3,159,670                                                              | 197,749                                 |          |
| 394. Train fuel                                                                                                                                                                                        | 5,122,155                                                              | 4,952,641                                                              | 169,514                                 |          |
| 395. Train power produced                                                                                                                                                                              | 11,675<br>157,407                                                      | 11,638<br>159,208                                                      | 37                                      | 1,801    |
| Train power                                                                                                                                                                                            | 169,082                                                                | 170,846                                                                |                                         | 1,764    |
| 397. Water for train locomotives                                                                                                                                                                       | 364,893<br>157,201<br>39,543                                           | 356,627<br>134,775<br>41,521                                           | 8,266<br>22,426                         | 1,978    |
| Supplies for train locomotives                                                                                                                                                                         | 561,637                                                                | 532,923                                                                | 28,714                                  |          |
| 400. Engine-house expenses—Train                                                                                                                                                                       | 1,103,491                                                              | 1,064,082                                                              | 39,409                                  |          |
| 401. Trainmen                                                                                                                                                                                          | 4,201,080                                                              | 3,959,277                                                              | 241,803                                 |          |
| 102. Train supplies and expenses                                                                                                                                                                       | 1,787,305                                                              | 1,729,725                                                              | 57,580                                  |          |
| 404. Signal and interlocker operation. 405. Crossing protection. 406. Drawbridge operation. 407. Telegraph and telephone operation. 410. Stationery and printing. 411. Other expenses. 414. Insurance. | 293,649<br>48,126<br>11,491<br>308,258<br>104,007<br>121,131<br>32,003 | 291,594<br>47,995<br>10,891<br>299,331<br>100,134<br>123,287<br>28,589 | 2,055<br>131<br>600<br>8,927<br>3,873   | 2,156    |
| Miscellaneous                                                                                                                                                                                          | 918,665                                                                | 901,821                                                                | 16,844                                  |          |
| 415. Clearing wrecks 416. Damage to property 417. Damage to livestock on right-of-way 418. Loss and damage—Freight 419. Loss and damage—Baggage 420. Injuries to persons                               | 56,818<br>29,723<br>34,675<br>300,246<br>479<br>241,819                | 41,509<br>31,334<br>29,192<br>291,776<br>628<br>165,055                | 15,309<br>5,483<br>8,470<br>76,764      | 1,611    |
| Loss, damage, and casualties                                                                                                                                                                           | 663,760                                                                | 559,494                                                                | 104,266                                 |          |
| 390. Operating joint yards and terminals—Debit 391. Operating joint yards and terminals—Credit 412. Operating joint tracks and facilities—Debit 413. Operating joint tracks and facilities—Credit      | 811,125<br>618,377<br>217,693<br>150,320                               | 788,396<br>629,112<br>213,450<br>133,750                               | 22,729<br>4,243<br>16,570               | 10,735   |
| Operating joint facilities—Net Debit                                                                                                                                                                   | 260,121                                                                | 238,984                                                                | 21,137                                  |          |
| Total transportation—Rail line                                                                                                                                                                         | \$30,034,420                                                           | \$28,501,753                                                           | \$1,532,667                             |          |

#### OPERATING EXPENSES—Concluded.

|              | TITLE OF ACCOUNT                                                                                  | 1940                       | 1939                       | INCREASE            | DECREASE           |
|--------------|---------------------------------------------------------------------------------------------------|----------------------------|----------------------------|---------------------|--------------------|
|              | MISCELLANEOUS OPERATIONS                                                                          |                            |                            |                     |                    |
| 441.<br>442. | Dining and buffet service. Hotels and restaurants.                                                | \$ 681,905<br>27,745       | \$ 695,177<br>33,947       |                     | \$ 13,272<br>6,202 |
|              | Dining cars and restaurants                                                                       | 709,650                    | 729,124                    |                     | 19,474             |
| 446.         | Other miscellaneous operations                                                                    | 127,341                    | 129,879                    |                     | 2,538              |
|              | Total miscellaneous operations                                                                    | 836,991                    | 859,003                    |                     | 22,012             |
| 451.<br>452. | GENERAL Salaries and expenses of general officers Salaries and expenses of clerks and attendants. | 308,028<br>1,238,330       | 291,175<br>1,210,756       | \$ 16,853<br>27,574 |                    |
|              | Salaries and expenses of officers, clerks and attendants                                          | 1,546,358                  | 1,501,931                  | 44,427              |                    |
| 153.         | General office supplies and expenses                                                              | 83,059                     | 79,803                     | 3,256               |                    |
| 154.         | Law expenses                                                                                      | 243,906                    | 246,886                    |                     | 2,980              |
| 157.         | Pensions.<br>Employes' group insurance                                                            | Cr. 36,913<br>700          | 131,051<br>51,114          |                     | 94,138<br>51,814   |
|              | Pensions and group insurance                                                                      | 36,213                     | 182,165                    |                     | 145,952            |
| 59.          | Valuation expenses                                                                                | 7,235                      | 10,171                     |                     | 2,936              |
| 158.         | Insurance. Stationery and printing. Other expenses.                                               | 9,159<br>74,241<br>146,666 | 8,181<br>70,620<br>171,120 | 978<br>3,621        | 24,454             |
|              | Miscellaneous                                                                                     | 230,066                    | 249,921                    |                     | 19,855             |
| 161.<br>162. | General joint facilities—Debit                                                                    | 24,991<br>10,096           | 24,209<br>10,313           | 782                 | 217                |
|              | General joint facilities—Net Dr                                                                   | 14,895                     | 13,896                     | 999                 |                    |
|              | Total general                                                                                     | 2,161,732                  | 2,284,773                  |                     | 123,041            |
|              | TRANSPORTATION FOR INVESTMENT —CR                                                                 | 157,774                    | 149,737                    | 8,037               |                    |
|              | Grand total railway operating expenses                                                            | \$65,901,723               | \$60,462,670               | \$5,439,053         |                    |

# PAYMENTS TO EMPLOYES INVESTORS AND GOVERNMENT



The upper set of lines show how the payments to employes and the government have increased during the past 10 years, while payments to investors have decreased. The lower chart shows the percentage change compared with 1931-1933 as 100%. For 1940 the payment to the government was 179% of the 1931-1933 level, while payments to employes was 135% and to investors only 66%.

|      | PAYMENTS TO EMPLOYES (OPERATING EXPENSES ONLY) |                                  | PAYMENTS TO<br>(INTEREST AND |                                  | PAYMENTS TO GOVERNMENT (RAILWAY TAX ACCRUALS) |                                  |  |
|------|------------------------------------------------|----------------------------------|------------------------------|----------------------------------|-----------------------------------------------|----------------------------------|--|
| YEAR | AMOUNT                                         | INDEX NUMBERS<br>(1931-1933=100) | AMOUNT                       | INDEX NUMBERS<br>(1931-1933=100) | AMOUNT                                        | INDEX NUMBERS<br>(1931-1933=100) |  |
| 1940 | \$37,776,867                                   | 135                              | \$15,436,648                 | 66                               | \$12,273,206                                  | 179                              |  |
| 1939 | 35,411,980                                     | 126                              | 14,192,231                   | 61                               | 10,121,469                                    | 148                              |  |
| 1938 | 32,300,558                                     | 115                              | 14,242,529                   | 61                               | 8,364,234                                     | 122                              |  |
| 1937 | 35,939,880                                     | 128                              | 20,587,636                   | 89                               | 8,425,163                                     | 123                              |  |
| 1936 | 33,518,881                                     | 120                              | 17,337,999                   | 75                               | 7,842,526                                     | 115                              |  |
| 1935 | 29,208,471                                     | 104                              | 18,897,565                   | 81                               | 6,216,821                                     | 91                               |  |
| 1934 | 28,276,815                                     | 101                              | 19,119,773                   | 82                               | 6,181,111                                     | 90                               |  |
| 1933 | 24,354,205                                     | 87                               | 19,076,469                   | 82                               | 6,660,944                                     | 97                               |  |
| 1932 | 26,300,862                                     | 94                               | 21,745,037                   | 94                               | 6,697,424                                     | 98                               |  |
| 1931 | 33,394,983                                     | 119                              | 28,853,819                   | 124                              | 7.179.028                                     | 105                              |  |

### FREIGHT TRAFFIC STATISTICS FOR YEAR ENDED DECEMBER 31, 1940, COMPARED WITH PREVIOUS YEAR

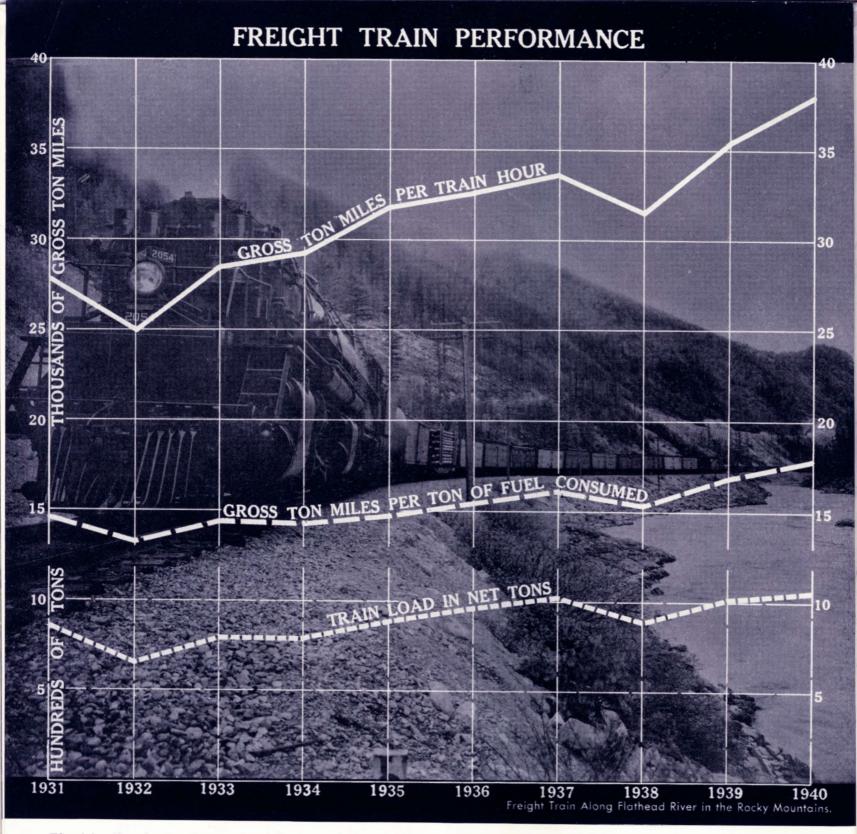
|                                                             | 194                      |                                   | 193                                     | 9                       |
|-------------------------------------------------------------|--------------------------|-----------------------------------|-----------------------------------------|-------------------------|
| COMMODITY                                                   | NUMBER<br>OF<br>CARLOADS | NUMBER<br>OF TONS<br>(2,000 LBS.) | NUMBER<br>OF<br>CARLOADS                | OF TONS<br>(2,000 LBS.) |
| PRODUCTS OF AGRICULTURE                                     |                          |                                   |                                         |                         |
| Wheat                                                       | 49,812                   | 2,228,356                         | 49,266                                  | 2,143,51                |
| Corn                                                        | 6,752                    | 282,674                           | 6,525                                   | 270,52                  |
| Dats                                                        | 4,788                    | 169,166                           | 6,872                                   | 235,35                  |
| Barley and rye                                              | 12,536                   | 507,199                           | 14,703                                  | 586,02                  |
| Flour and meal                                              | 14,772                   | 395,746                           | 15,286                                  | 402,67                  |
| Mill products                                               | 5,070                    | 123,746                           | 5,178                                   | 125,48                  |
| Hay, alfalfa and straw.<br>Apples, fresh                    | 696                      | 10,349                            | 775                                     | 11,14                   |
| Other fresh fruits.                                         | 15,128<br>8,732          | 287,183<br>145,199                | 15,059                                  | 285,28<br>134,80        |
| Potatoes                                                    | 26,229                   | 477.573                           | 8,508<br>18,624                         | 336,33                  |
| Vegetables, fresh                                           | 3,135                    | 40,314                            | 2,833                                   | 34,15                   |
| Claxseed                                                    | 4,183                    | 179,007                           | 3,322                                   | 139,54                  |
| Sugar beets                                                 | 8,288                    | 375,493                           | 7,530                                   | 343,44                  |
| Other products of agriculture                               | 6,364                    | 159,112                           | 5,463                                   | 136,81                  |
| Total products of agriculture                               | 166,485                  | 5,381,117                         | 159,944                                 | 5,185,10                |
| ANIMALS AND PRODUCTS Horses, mules, ponies and asses        | 204                      | 2 270                             | 270                                     | 1.00                    |
| Cattle and calves.                                          | 284<br>10,501            | 3,379                             | 378                                     | 4,68                    |
| Sheep and goats                                             | 7,546                    | 111,462<br>62,840                 | 11,116<br>7,309                         | 118,03<br>59,60         |
| logs                                                        | 4,429                    | 35,124                            | 3,243                                   | 26,08                   |
| Fresh meats                                                 | 4,780                    | 57,468                            | 4,165                                   | 49,32                   |
| Poultry                                                     | 1,366                    | 17,330                            | 1,268                                   | 15,06                   |
| Eggs                                                        | 1,330                    | 16,866                            | 1,150                                   | 14,93                   |
| Sutter                                                      | 2,268                    | 28,759                            | 2,519                                   | 32,52                   |
| Wool<br>Other animals and products                          | 522<br>2,952             | 7,545<br>68,076                   | 537<br>3,171                            | 7,65<br>75,51           |
| Total animals and products                                  | 35,978                   | 408,849                           | 34,856                                  | 403,43                  |
| PRODUCTS OF MINES                                           |                          |                                   | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 7.0                     |
| Anthracite coal                                             | 1,132                    | 31,148                            | 1,055                                   | 29,78                   |
| Bituminous coal                                             | 41,513                   | 1,617,006                         | 39,248                                  | 1,553,50                |
| Lignite                                                     | 12,246                   | 393,466                           | 12,730                                  | 402,45                  |
| Coke.<br>ron ore.                                           | 4,612                    | 145,797                           | 4,561                                   | 143,76                  |
| Other ore and concentrates.                                 | 318,868<br>7,177         | 22,289,195<br>365,330             | 226,431<br>8,566                        | 15,118,70<br>426,61     |
| Gravel, sand, and stone                                     | 7,618                    | 418,970                           | 24,579                                  | 1,141,70                |
| Crude petroleum                                             | 7,137                    | 265,569                           | 6,038                                   | 215,47                  |
| Asphalt                                                     | 3,736                    | 137,167                           | 3,726                                   | 139,71                  |
| Salt                                                        | 1,360                    | 40,552                            | 1,303                                   | 37,36                   |
| Other products of mines.  Total products of mines.          | 7,438                    | 364,146                           | 8,399                                   | 420,75                  |
| PRODUCTS OF FORESTS                                         | 412,837                  | 26,068,346                        | 336,636                                 | 19,629,84               |
| Logs, posts, poles, ties and cordwood                       | 29,564                   | 1,165,208                         | 27,503                                  | 1,100,07                |
| Pulp wood.<br>Lumber, shingles, etc.                        | 2,981                    | 103,784                           | 1,554                                   | 54,37                   |
| Other products of forests                                   | 4,722                    | 1,855,079<br>115,701              | 4,612                                   | 1,620,82                |
| Total products of forests                                   | 104,680                  | 3,239,772                         | 93,579                                  | 2,881,84                |
| MANUFACTURES AND MISCELLANEOUS                              | 55.014                   | 1 517 272                         | 54.402                                  | 4 477 07                |
| Petroleum products                                          | 55,814<br>3,351          | 1,517,372<br>108,631              | 54,103<br>3,682                         | 1,477,25<br>125,66      |
| ugar, sirup and molasses.  Metals—pig, bar, sheet and pipe. | 12,300                   | 552,820                           | 10,271                                  | 454,58                  |
| Machinery and boilers.                                      | 1,193                    | 24,163                            | 892                                     | 18,66                   |
| Cement, brick, lime and plaster                             | 16,859                   | 610,532                           | 22,318                                  | 850,78                  |
| Agricultural implements, vehicles, etc                      | 3,590                    | 53,376                            | 2,963                                   | 43,04                   |
| automobiles and auto trucks                                 | 10,966                   | 69,079                            | 8,075                                   | 48,80                   |
| Beverages                                                   | 3,233                    | 67,262                            | 3,291                                   | 68,64                   |
| Newsprint paper and printing paper                          | 6,119<br>4,957           | 175,109<br>134,542                | 5,272<br>5,398                          | 147,75<br>148,96        |
| Canned food products.                                       | 2,365                    | 103,616                           | 2,137                                   | 94,00                   |
| Paper bags, paper board, etc.                               | 4,149                    | 111,530                           | 3,580                                   | 90,05                   |
| Other manufactures and miscellaneous.                       | 46,217                   | 1,161,254                         | 36,292                                  | 874,23                  |
| Total manufactures and miscellaneous                        | 171,113                  | 4,689,286                         | 158,274                                 | 4,442,46                |
| Grand total carload traffic                                 | 891,093                  | 39,787,370                        | 783,289                                 | 32,542,69               |
| Merchandise—all L. C. L. traffic                            |                          | 276,174                           |                                         | 295,24                  |
| Grand total carload and L. C. L. traffic                    |                          | 40,063,544                        |                                         | 32,837,94               |

### STATISTICS OF RAIL-LINE OPERATIONS—FREIGHT SERVICE (EXCLUDES MOTOR VEHICLE OPERATIONS)

|                                                                                                                                                                                                                                                                            |                                                          |                                                         | INCREASE                                  |                                      | DECREAS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Е                               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------|-------------------------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| ITEM                                                                                                                                                                                                                                                                       | 1940                                                     | 1939                                                    | AMOUNT                                    | PER<br>CENT                          | AMOUNT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | PER<br>CENT                     |
| FREIGHT TRAIN OPERATIONS (Including incidental passenger service) Average mileage of road operated                                                                                                                                                                         | 7,972.90                                                 | 7,975.86                                                |                                           |                                      | 2.96                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | .04                             |
| TRAIN MILES Ordinary (with locomotives) Ordinary (without locomotives)                                                                                                                                                                                                     | 10,217,103<br>163,117                                    | 9,210,007<br>179,945                                    | 1,007,096                                 | 10.93                                | 16,828                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 9.35                            |
| TotalLight (with locomotives)                                                                                                                                                                                                                                              | 10,380,220<br>55,871                                     | 9,389,952<br>53,451                                     | 990,268<br>2,420                          | 10.55<br>4.53                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | St. St. St. St. St. St. St. St. |
| Grand Total                                                                                                                                                                                                                                                                | 10,436,091                                               | 9,443,403                                               | 992,688                                   | 10.51                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| MOTIVE POWER MILES Locomotive Miles: Principal. Helper Light Train switching. Yard switching.                                                                                                                                                                              | 10,274,353<br>120,751<br>336,196<br>961,906<br>3,848,048 | 9,265,215<br>117,586<br>330,174<br>992,567<br>3,405,039 | 1,009,138<br>3,165<br>6,022<br>443,009    | 10.89<br>2.69<br>1.82                | 30,661                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 3.09                            |
| Total                                                                                                                                                                                                                                                                      | 15,541,254                                               | 14,110,581                                              | 1,430,673                                 | 10.14                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| Rail motor-cars (self-propelled units)                                                                                                                                                                                                                                     | 163,117                                                  | 179,945                                                 |                                           |                                      | 16,828                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 9.35                            |
| Grand Total                                                                                                                                                                                                                                                                | 15,704,371                                               | 14,290,526                                              | 1,413,845                                 | 9.89                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| CAR MILES Freight—loaded Freight—empty                                                                                                                                                                                                                                     | 356,388,996<br>235,881,884                               | 321,569,038<br>204,361,922                              | 34,819,958<br>31,519,962                  | 10.83<br>15.42                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| Total                                                                                                                                                                                                                                                                      | 592,270,880                                              | 525,930,960                                             | 66,339,920                                | 12.61                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| Passenger coaches Sleeping and parlor cars Mail, express, and baggage cars Combination passenger cars Business cars                                                                                                                                                        | 678,601<br>45,710<br>6,748,450<br>1,118,842<br>26,693    | 693,468<br>28,342<br>7,325,330<br>1,058,413<br>14,520   | 17,368<br>60,429<br>12,173                | 61.28<br>5.71<br>83.84               | 14,867<br>576,880                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 7.88                            |
| Total                                                                                                                                                                                                                                                                      | 8,618,296                                                | 9,120,073                                               |                                           |                                      | 501,777                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 5.50                            |
| Caboose                                                                                                                                                                                                                                                                    | 9,241,428                                                | 8,290,248                                               | 951,180                                   | 11.47                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| Grand Total                                                                                                                                                                                                                                                                | 610,130,604                                              | 543,341,281                                             | 66,789,323                                | 12.29                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| GROSS TON MILES—ROAD SERVICE Locomotives and tenders                                                                                                                                                                                                                       | 3,043,107,669<br>25,406,896,009                          | 2,640,651,018<br>22,425,221,992                         | 402,456,651<br>2,981,674,017              | 15.24<br>13.30                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| Total                                                                                                                                                                                                                                                                      | 28,450,003,678                                           | 25,065,873,010                                          | 3,384,130,668                             | 13.50                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| NET TON MILES—ROAD SERVICE Revenue                                                                                                                                                                                                                                         | 10,095,179,700<br>874,055,201                            | 8,681,459,839<br>868,859,866                            | 1,413,719,861<br>5,195,335                | 16.28                                | The second secon |                                 |
| Total                                                                                                                                                                                                                                                                      | 10,969,234,901                                           | 9,550,319,705                                           | 1,418,915,196                             | 14.86                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| TRAIN HOURS—ROAD SERVICE                                                                                                                                                                                                                                                   | 670,037                                                  | 632,378                                                 | 37,659                                    | 5.96                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| AVERAGES Train load—all freight (tons) Freight-car load—all freight (tons) Cars per train—freight cars. Cars per train—passenger cars. Cars per train—total (excluding caboose) Train speed—train miles per train hour Traffic density—revenue ton miles per mile of road. | 1,056.74<br>30.78<br>57.06<br>.83<br>57.89<br>15.58      | 1,017.08<br>29.70<br>56.01<br>.97<br>56.98<br>14.93     | 39.66<br>1.08<br>1.05<br><br>.91<br>.65   | 3.90<br>3.64<br>1.87<br>1.60<br>4.35 | 14                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 14.43                           |
| REVENUE FREIGHT TRAFFIC— TOTAL IN FREIGHT AND PAS- SENGER TRAINS Tons of freight carried. Net ton miles. Freight revenue (Account 101)                                                                                                                                     | 40,047,611<br>10,113,942,319<br>\$89,010,078             | 32,821,757<br>8,701,383,343<br>\$79,853,655             | 7,225,854<br>1,412,558,976<br>\$9,156,423 | 22.02<br>16.23<br>11.47              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                 |
| AVERAGES Miles per revenue ton                                                                                                                                                                                                                                             | \$ .00880<br>\$ 2.22                                     | \$ .00918<br>\$ 2.43                                    |                                           |                                      | . \$ .00038                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 4.74<br>4.14<br>8.64            |

### STATISTICS OF RAIL-LINE OPERATIONS—PASSENGER SERVICE (EXCLUDES MOTOR VEHICLE OPERATIONS)

|                                                                                                                                                                                                            |                                                                           |                                                                           | INCREASE                              |                     | DECREA                                        | SE                       |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------|---------------------|-----------------------------------------------|--------------------------|
| ITEM                                                                                                                                                                                                       | 1940                                                                      | 1939                                                                      | AMOUNT                                | PER<br>CENT         | AMOUNT                                        | PER<br>CENT              |
| PASSENGER TRAIN OPERATIONS (Including incidental freight service) Average mileage of road operated                                                                                                         | 6,156.40                                                                  | 6,157.03                                                                  |                                       |                     | .63                                           | .01                      |
| TRAIN MILES Ordinary (with locomotives) Ordinary (without locomotives)                                                                                                                                     | 6,288,653<br>1,439,720                                                    | 6,254,443<br>1,411,990                                                    | 34,210<br>27,730                      | .55                 |                                               |                          |
| Total                                                                                                                                                                                                      | 7,728,373                                                                 | 7,666,433                                                                 | 61,940                                | .81                 |                                               |                          |
| MOTIVE POWER MILES Locomotive Miles: Principal Helper Light Train switching Yard switching                                                                                                                 | 6,288,653<br>7,865<br>154,523<br>7,950<br>236,299                         | 6,254,443<br>7,472<br>142,877<br>10,680<br>215,772                        | 34,210<br>393<br>11,646               | .55<br>5.26<br>8.15 | 2,730                                         | 25.56                    |
| Total                                                                                                                                                                                                      | 6,695,290<br>1,439,720                                                    | 6,631,244<br>1,411,990                                                    | 64,046<br>27,730                      | .97<br>1.96         |                                               | SCHOOL STREET            |
| Grand Total                                                                                                                                                                                                | 8,135,010                                                                 | 8,043,234                                                                 | 91,776                                | 1.14                |                                               |                          |
| CAR MILES Passenger coaches Sleeping and parlor cars Club, lounge, dining, and observation cars Mail, express, and baggage cars Combination passenger cars. Business cars                                  | 13,569,891<br>12,464,547<br>3,691,070<br>21,857,930<br>257,961<br>372,531 | 13,670,759<br>11,916,476<br>3,682,427<br>21,327,443<br>312,471<br>350,932 | 548,071<br>8,643<br>530,487<br>21,599 | 4.60<br>.23<br>2.49 | 100,868                                       | 17.44                    |
| Total                                                                                                                                                                                                      | 52,213,930                                                                | 51,260,508                                                                | 953,422                               | 1.86                |                                               |                          |
| Freight—loaded                                                                                                                                                                                             | 970,063<br>54,304                                                         | 1,140,157<br>67,812                                                       |                                       |                     | 170,094<br>13,508                             | 14.92<br>19.92           |
| Total                                                                                                                                                                                                      | 1,024,367                                                                 | 1,207,969                                                                 |                                       |                     | 183,602                                       | 15.20                    |
| Caboose                                                                                                                                                                                                    | 15,263                                                                    | 8,296                                                                     | 6,967                                 | 83.98               |                                               |                          |
| Grand Total                                                                                                                                                                                                | 53,253,560                                                                | 52,476,773                                                                | 776,787                               | 1.48                |                                               |                          |
| NET TON MILES—ROAD SERVICE Revenue                                                                                                                                                                         | 18,762,619<br>1,018,147                                                   | 19,923,504<br>4,242,103                                                   |                                       |                     | 1,160,885<br>3,223,956                        | 5.8.<br>76.0             |
| Total                                                                                                                                                                                                      | 19,780,766                                                                | 24,165,607                                                                |                                       |                     | 4,384,841                                     | 18.1                     |
| TRAIN HOURS—ROAD SERVICE                                                                                                                                                                                   | 232,506                                                                   | 230,813                                                                   | 1,693                                 | .73                 |                                               |                          |
| AVERAGES  Cars per train—Total                                                                                                                                                                             | 6.89<br>33.24<br>1,255.34                                                 | 6.85<br>33.21<br>1,245.15                                                 | .04<br>.03<br>10.19                   | .58<br>.09<br>.82   |                                               |                          |
| REVENUE PASSENGER TRAFFIC— TOTAL IN PASSENGER AND FREIGHT TRAINS Revenue passengers carried                                                                                                                | 1,015,415<br>253,846,663<br>\$4,224,973<br>\$8,339,757                    | 1,083,607<br>258,427,249<br>\$4,350,572<br>\$8,393,209                    |                                       |                     | 68,192<br>4,580,586<br>\$125,599<br>\$ 53,452 | 6.2<br>1.7<br>2.8<br>.6  |
| AVERAGES                                                                                                                                                                                                   |                                                                           |                                                                           |                                       |                     |                                               |                          |
| Miles per revenue passenger.  Revenue per passenger-mile.  Revenue per passenger.  Revenue passengers per train.  Revenue passengers per passenger carrying car.  Revenue passenger miles per mile of road | \$ .01664<br>\$ 4.16<br>32.85<br>9.70<br>41,233                           | \$ .01683<br>\$ 4.01<br>33.71<br>10.04<br>41,973                          | \$ .15                                |                     | \$ .00019<br>.86<br>.34<br>740                | 1.1<br>2.5<br>3.3<br>1.7 |



The rising line showing the gross ton miles per train hour indicates that this average was 37,919 in 1940, an increase of 36% over the 27,940 figure for 1931. This shows the increase in transportation produced for each hour of train service, and reflects the increase in train load and increase in train speed. The increase in gross ton miles per ton of fuel consumed (the middle line) from 14,546 in 1931 to 17,787 in 1940 shows the improving fuel performance, the same transportation being produced with less fuel consumed. The lowest line shows the increase in train load to 1,057 net tons in 1940, the greatest train load in the 10-year period.

| YEAR | GROSS TON MILES<br>PER TRAIN HOUR | GROSS TON MILES PER<br>TON OF FUEL CONSUMED | TRAIN LOAD (NET TONS ALL FREIGHT) |
|------|-----------------------------------|---------------------------------------------|-----------------------------------|
| 1940 | 37,919                            | 17,787                                      | 1,057                             |
| 1939 | 35,462                            | 16,874                                      | 1,017                             |
| 1938 | 31,526                            | 15,296                                      | 885                               |
| 1937 | 33,609                            | 16,150                                      | 1,026                             |
| 1936 | 32,574                            | 15,463                                      | 957                               |
| 1935 | 31,857                            | 14,745                                      | 879                               |
| 1934 | 29,294                            | 14,281                                      | 793                               |
| 1933 | 28,525                            | 14,451                                      | 791                               |
| 1932 | 24,991                            | 13,285                                      | 656                               |
| 1931 | 27,940                            | 14,546                                      | 855                               |

# \*MILEAGE OWNED AT CLOSE OF YEAR

(INCLUDING MILEAGE OWNED BY PROPRIETARY COMPANIES WHOSE OPERATIONS ARE INCLUDED IN THIS REPORT)

| STATE OR PROVINCE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | MAIN      | TRACKS   | TOTAL<br>MILES OF | SECOND<br>AND OTHER | YARDS,<br>SIDINGS, | TOTAL     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------|-------------------|---------------------|--------------------|-----------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | MAIN LINE | BRANCHES | ROAD              | MAIN<br>TRACKS      | SPURS, ETC.        | MILEAGE   |
| The second secon |           |          |                   |                     |                    |           |
| Wisconsin                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 38.35     |          | 38.35             | 19.74               | 166.72             | 224.81    |
| Minnesota                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 1,106.68  | 958.80   | 2,065.48          | 175.01              | 758.80             | 2,999.29  |
| North Dakota                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 739.61    | 1,170.74 | 1,910.35          | 53.15               | 435.54             | 2,399.04  |
| South Dakota                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |           | 358.97   | 358.97            |                     | 45.31              | 404.28    |
| Iowa                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           | 78.02    | 78.02             |                     | 35.63              | 113.65    |
| Montana                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1,302.68  | 551.10   | 1,853.78          | 120.24              | 524.86             | 2,498.88  |
| Idaho                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 79.45     | 27.66    | 107.11            |                     | 28.88              | 135.99    |
| Washington                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 467.03    | 470.50   | 937.53            | 69.83               | 449.62             | 1,456.98  |
| Oregon                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 92.97     | 15.41    | 108.38            |                     | 57.19              | 165.57    |
| California                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 65.75     | 33.49    | 99.24             |                     | 18.23              | 117.47    |
| Manitoba                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | V .       | 5.66     | 5.66              |                     | 8.82               | 14.48     |
| British Columbia                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 34.51     | 144.76   | 179.27            | 7.07                | 33.16              | 219.50    |
| Total ownership                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 3,927.03  | 3,815.11 | 7,742.14          | 445.04              | 2,562.76           | 10,749.94 |
| Miles owned but not operated included above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | .02       | 86.65    | 86.67             |                     | 18.64              | 105.31    |
| *Proportion of jointly owned mileage<br>belonging to other companies included<br>above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 7.15      | 25.37    | 32.52             | 1.11                | 70.52              | 104.15    |

# MILEAGE OPERATED AT CLOSE OF YEAR

|                            | MAIN TRACKS |                  | TOTAL            | SECOND                      | YARDS,                  | TOTAL            |  |
|----------------------------|-------------|------------------|------------------|-----------------------------|-------------------------|------------------|--|
| STATE OR PROVINCE          | MAIN LINE   | BRANCHES         | MILES OF<br>ROAD | AND OTHER<br>MAIN<br>TRACKS | SIDINGS,<br>SPURS, ETC. | TRACK<br>MILEAGE |  |
|                            |             | - procedit place |                  |                             |                         | . 1. 1. 12 12    |  |
| Wisconsin                  | 44.30       |                  | 44.30            | 25.40                       | 166.97                  | 236.67           |  |
| Minnesota                  | 1,107.76    | 976.39           | 2,084.15         | 237.76                      | 795.34                  | 3,117.25         |  |
| North Dakota               | 739.61      | 1,170.74         | 1,910.35         | 53.15                       | 435.38                  | 2,398.88         |  |
| South Dakota               |             | 364.13           | 364.13           |                             | 45.31                   | 409.44           |  |
| owa                        |             | 78.02            | 78.02            |                             | 35.63                   | 113.65           |  |
| Montana                    | 1,320.41    | 523.18           | 1,843.59         | 138.29                      | 602.84                  | 2,584.72         |  |
| daho                       | 79.45       | 27.66            | 107.11           |                             | 28.88                   | 135.99           |  |
| Vashington                 | 643.22      | 488.85           | 1,132.07         | 207.64                      | 532.77                  | 1,872.48         |  |
| regon                      | 179.21      |                  | 179.21           | 9.40                        | 123.75                  | 312.36           |  |
| California                 | 65.75       | 34.72            | 100.47           |                             | 19.83                   | 120.30           |  |
| danitoba                   | 68.31       | 6.41             | 74.72            | 2.39                        | 24.15                   | 101.26           |  |
| British Columbia           | 35.44       | 112.28           | 147.72           | 7.07                        | 26.97                   | 181.76           |  |
| Total mileage (all tracks) | 4,283.46    | 3,782.38         | 8,065.84         | 681.10                      | 2,837.82                | 11,584.76        |  |

INCLUDES EQUIPMENT OWNED BY WESTERN FRUIT EXPRESS COMPANY AND VANCOUVER, VICTORIA AND EASTERN RAILWAY AND NAVIGATION COMPANY, WHOLLY OWNED SUBSIDIARIES.

| CLASS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1940                                                             | 1939                                                             |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|------------------------------------------------------------------|
| Steam locomotives Electric locomotives Diesel locomotives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 888<br>15<br>32                                                  | 904<br>15<br>29                                                  |
| Total locomotives.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 935                                                              | 948                                                              |
| FREIGHT-TRAIN CARS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                  |                                                                  |
| ox cars. lat cars. tock cars. oal cars. re cars. defrigerator cars. Caboose cars. ther freight-train cars.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 24,262<br>2,869<br>1,888<br>2,897<br>8,038<br>7,050<br>404<br>25 | 25,265<br>2,910<br>1,888<br>2,955<br>8,529<br>7,158<br>419<br>25 |
| Total freight equipment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 47,433                                                           | 49,149                                                           |
| PASSENGER-TRAIN CARS Coaches Combination passenger cars Motor cars Motor cars Uther combination cars Parlor cars Parlor cars Resping ca | 183<br>35<br>35<br>35<br>84<br>24<br>8<br>1<br>340<br>14<br>5    | 204<br>37<br>36<br>84<br>24<br>11<br>3<br>3422<br>14<br>5        |
| Total passenger equipment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 729                                                              | 760                                                              |
| COMPANY SERVICE EQUIPMENT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                  |                                                                  |
| Officers' cars Sallast cars Derrick cars Vrecking cars Other company service rail equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 14<br>97<br>34<br>158<br>1,967                                   | 17<br>97<br>37<br>152<br>1,715                                   |
| Total company service rail equipment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2,270                                                            | 2,018                                                            |
| HIGHWAY MOTOR VEHICLES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                  |                                                                  |
| Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 29<br>136                                                        | 26<br>127                                                        |

The investment in the above equipment is:

Great Northern Railway Company
Western Fruit Express Company
Vancouver, Victoria and Eastern Railway and Navigation Company

Total

Total

\$133,803,557

15,007,254

23,336

\$148,814,147

<sup>\*</sup>Does not include 2 steam locomotives, 1 caboose car and 1 snow dozer owned by the Midland Railway Company of Manitoba, which is owned by the Great Northern and Northern Pacific railway companies jointly.

## LOCOMOTIVE EQUIPMENT OWNED

AVERAGE TRACTIVE POWER AND WEIGHT OF STEAM AND OTHER LOCOMOTIVES AS OF DECEMBER 31.

|                      |                                                                      | NUMBER                                                                | TRACTIV                                                                                                                    | E POWER                                                                                | WEIGHT EX                                                                            | AVERAGE<br>WEIGHT ON                                                         |                                                                                        |
|----------------------|----------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| KIND YEAR            | TOTAL (POUNDS)                                                       |                                                                       | AVERAGE PER LOCOMOTIVE (POUNDS)                                                                                            | TOTAL (TONS)                                                                           | AVERAGE PER LOCOMOTIVE (TONS)                                                        | DRIVERS PER LOCOMOTIVE (TONS)                                                |                                                                                        |
| STEAM LOCOMOTIVES    | 1940<br>1939<br>1938<br>1937<br>1936<br>1935<br>1934<br>1933<br>1932 | 888<br>904<br>942<br>964<br>1,001<br>1,025<br>1,026<br>1,049<br>1,049 | 51,369,620<br>51,425,041<br>52,109,072<br>52,657,141<br>53,653,168<br>54,404,826<br>54,440,026<br>55,007,134<br>55,004,934 | 57,849<br>56,886<br>55,317<br>54,624<br>53,600<br>53,078<br>53,060<br>52,438<br>52,436 | 125,194<br>126,435<br>128,997<br>131,457<br>134,275<br>136,128<br>136,239<br>137,904 | 140.98<br>139.86<br>136.94<br>136.37<br>134.14<br>132.81<br>132.79<br>131.46 | 113.97<br>113.08<br>110.93<br>109.99<br>108.25<br>107.56<br>107.52<br>106.54<br>106.54 |
| ELECTRIC LOCOMOTIVES | 1940                                                                 | 15                                                                    | 55,983,686<br>1,845,720                                                                                                    | 51,503<br>123,048                                                                      | 140,829<br>3,929                                                                     | 129.56<br>261.93                                                             | 104.90<br>205.12                                                                       |
| DIESEL LOCOMOTIVES   | 1940                                                                 | 32                                                                    | 1,842,585                                                                                                                  | 57,581                                                                                 | 3,682                                                                                | 115.06                                                                       | 115.06                                                                                 |
| TOTAL LOCOMOTIVES    | 1940                                                                 | 935                                                                   | 55,057,925                                                                                                                 | 58,885                                                                                 | 132,805                                                                              | 142.04                                                                       | 115.47                                                                                 |

## CONDITION OF STEAM LOCOMOTIVES DECEMBER 31, 1940 AND DECEMBER 31, 1939

| CONDITION                                                                                                                                                                          |                         | DECEMBER 31, 1940               |                         | DECEMBER 31, 1939               |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------|-------------------------|---------------------------------|--|
|                                                                                                                                                                                    | NUMBER                  | PER CENT                        | NUMBER                  | PER CENT                        |  |
| Good or fair                                                                                                                                                                       | 745<br>143              | 83.90<br>16.10                  | 756<br>148              | 83.63<br>16.37                  |  |
| Total                                                                                                                                                                              | 888                     | 100.00                          | 904                     | 100.00                          |  |
| Number of oil-burning locomotives.  Number of locomotives equipped with superheaters.  Number of locomotives equipped with stokers.  Number of locomotives equipped with boosters. | 349<br>673<br>237<br>51 | 39.30<br>75.79<br>26.69<br>5.74 | 341<br>678<br>249<br>51 | 37.72<br>75.00<br>27.54<br>5.64 |  |

Heavy freight Mallet locomotive rebuilt and modernized at company shops with new high pressure boiler (300 pounds per square inch) and new cast steel engine bed frames with integral cast cylinders. Tractive effort increased 18.4% to 118,400 pounds. Nine of these locomotives were finished in 1940 at a cost of approximately \$110,000 each and sixteen more will be completed in 1941. Substantial reduction in fuel costs are being realized from the new units and maintenance costs will be lowered because of the new features in these locomotives.





1500 of these 75-ton steel ore cars were delivered in 1940.

### FREIGHT CAR EQUIPMENT OWNED AND LEASED

(INCLUDES REFRIGERATOR CARS OWNED AND LEASED BY WESTERN FRUIT EXPRESS COMPANY, A WHOLLY OWNED SUBSIDIARY)

# CAPACITY OF FREIGHT CAR EQUIPMENT—TONS AS OF DECEMBER 31, 1936 TO 1940

| KIND                     | DECEMBER 31       |                    |                    |                    |                    |  |  |
|--------------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--|--|
|                          | 1940              | 1939               | 1938               | 1937               | 1936               |  |  |
| dox cars                 | 964,760<br>88,460 | 905,360<br>166,150 | 856,370<br>206,620 | 866,990            | 843,030            |  |  |
| lat cars                 | 135,460           | 137,810            | 143,140            | 206,030<br>133,860 | 197,010<br>130,510 |  |  |
| tock cars                | 73,240<br>149,930 | 73,240<br>152,730  | 89,310<br>160,830  | 89,070             | 112,350            |  |  |
| defrigerator cars        | 220,530           | 223,345            | 224,805            | 164,980<br>225,418 | 162,630<br>226,105 |  |  |
| )re cars                 | 559,325           | 546,375            | 564,075            | 568,625            | 554,725            |  |  |
| Other freight-train cars | 1,250             | 1,250              | 2,880              | 14,190             | 21,520             |  |  |
| Total                    | 2,192,955         | 2,206,260          | 2,248,030          | 2,269,163          | 2,247,880          |  |  |

#### FREIGHT CAR EQUIPMENT OWNED AND LEASED

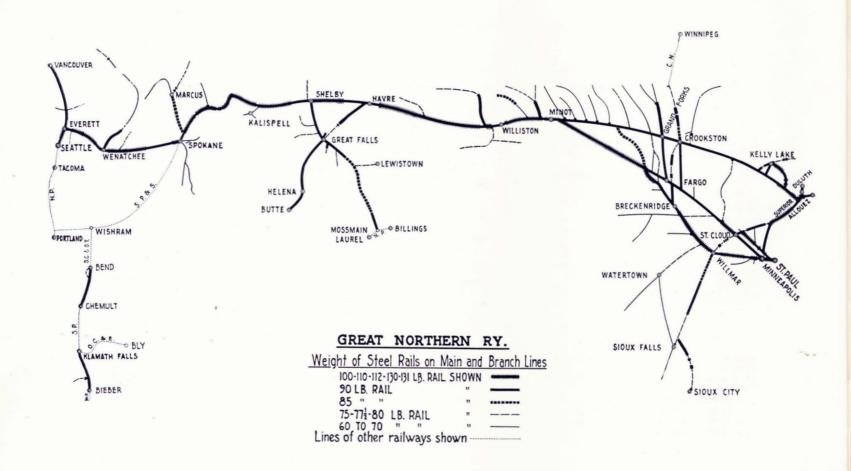
(INCLUDES REFRIGERATOR CARS OWNED AND LEASED BY WESTERN FRUIT EXPRESS COMPANY, A WHOLLY OWNED SUBSIDIARY)

AVERAGE CAPACITY OF FREIGHT CAR EQUIPMENT—TONS
AS OF DECEMBER 31, 1936 TO 1940

|                          | DECEMBER 31    |                |                |                |                |  |  |
|--------------------------|----------------|----------------|----------------|----------------|----------------|--|--|
| KIND                     | 1940           | 1939           | 1938           | 1937           | 1936           |  |  |
| Box cars                 | 42.99<br>48.60 | 41.42<br>48.77 | 40.55<br>48.10 | 40.52<br>47.98 | 40.05<br>45.81 |  |  |
| Flat cars.               | 47.22          | 47.36          | 47.73          | 47.60          | 47.22          |  |  |
| tock cars                | 37.62          | 37.62          | 33.33          | 33.35          | 32.59          |  |  |
| Coal cars                | 51.75          | 51.69          | 51.60          | 51.56          | 51.58          |  |  |
| Refrigerator cars        | 31.28          | 31.20          | 31.17          | 31.17          | 31.16          |  |  |
| Ore cars                 | 69.59          | 64.06          | 63.50          | 63.36          | 62.01          |  |  |
| Other freight-train cars | 50.00          | 50.00          | 49.66          | 49.79          | 49.81          |  |  |
| Average—all freight cars | 46.23          | 45.28          | 44.64          | 44.61          | 43.78          |  |  |

To keep abreast of demands of lumber shippers for large capacity cars, 5000 of these 40 ft. 50-ton box cars were ordered in 1939-1940. They would occupy 42 miles of track.





## STEEL RAIL IN MAIN, SECOND, THIRD AND FOURTH TRACKS

| WEIGHT MAIN LINE |          | BRANCHES | SECOND, THIRD AND     | TOTAL MILES          |                      |  |
|------------------|----------|----------|-----------------------|----------------------|----------------------|--|
| POUNDS PER YARD) | (MILES)  | (MILES)  | FOURTH TRACKS (MILES) | DECEMBER 31,<br>1940 | DECEMBER 31,<br>1939 |  |
| 131              | 11.19    |          | .53                   | 11.72                | 1.82                 |  |
| 130              | 57.17    |          | 11.48                 | 68.65                | 71.50                |  |
| 112              | 229.87   | .04      | 14.52                 | 244.43               | 106.21               |  |
| 110              | 966.41   | 20.26    | 72.48                 | 1,059.15             | 1,057.91             |  |
| 100              | 188.42   | .34      | 34.24                 | 223.00               | 224.19               |  |
| 90               | 2,199.00 | 446.53   | 299.47                | 2,945.00             | 2,984.31             |  |
| 85               | 157.91   | 277.14   | 6.58                  | 441.63               | 455.00               |  |
| 80               | 55.83    | 232.21   | .65                   | 288.69               | 280.01               |  |
| 771/2            | 57.84    | 512.96   | 3.96                  | 574.76               | 600.55               |  |
| 75               | 3.37     | 372.31   | 1.13                  | 376.81               | 381.90               |  |
| 771½<br>75<br>70 |          | 143.58   |                       | 143.58               | 119.92               |  |
| 68               |          | 371.55   |                       | 371.55               | 378.61               |  |
| $66\frac{1}{2}$  |          | 8.66     |                       | 8.66                 | 8.66                 |  |
| 65               |          | 6.86     |                       | 6.86                 | 6.86                 |  |
| 60               |          | 1,417.03 |                       | 1,417.03             | 1,507.15             |  |
| Total            | 3,927.01 | 3,809.47 | 445.04                | 8,181.52             | 8,184.60             |  |

## CHICAGO, BURLINGTON & QUINCY RAILROAD COMPANY

#### INCOME ACCOUNT

| ITEM                                                                                                                                                                                                                                                                                           | 1940                                                                                         | 1939                                                                                                        | INCREASE                          | DECREASE                                              |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------|
| Average mileage of road operated                                                                                                                                                                                                                                                               | 8,973                                                                                        | 8,973                                                                                                       |                                   |                                                       |
| OPERATING INCOME                                                                                                                                                                                                                                                                               |                                                                                              |                                                                                                             | N H N H                           |                                                       |
| Railway operating revenues                                                                                                                                                                                                                                                                     | \$97,631,242<br>71,853,873                                                                   | \$96,131,794<br>70,885,896                                                                                  | \$1,499,448<br>967,977            |                                                       |
| Net revenue from railway operations                                                                                                                                                                                                                                                            | 25,777,369                                                                                   | 25,245,898                                                                                                  | 531,471                           |                                                       |
| Railway tax accruals                                                                                                                                                                                                                                                                           | 8,697,632                                                                                    | 8,616,802                                                                                                   | 80,830                            |                                                       |
| Railway operating income                                                                                                                                                                                                                                                                       | 17,079,737                                                                                   | 16,629,096                                                                                                  | 450,641                           |                                                       |
| Equipment rents—net debit                                                                                                                                                                                                                                                                      | 1,952,935<br>2,044,024                                                                       | 2,227,271<br>2,131,373                                                                                      |                                   | \$274,336<br>87,349                                   |
| Net railway operating income                                                                                                                                                                                                                                                                   | 13,082,778                                                                                   | 12,270,452                                                                                                  | 812,326                           |                                                       |
| Income from lease of road and equipment. Miscellaneous rent income. Miscellaneous nonoperating physical property. Dividend income. Income from funded securities. Income from unfunded securities and accounts. Release of premiums on funded debt. Miscellaneous income.  Total other income. | 121,510<br>545,041<br>94,988<br>105,523<br>153,914<br>31,410<br>11,847<br>6,298<br>1,070,531 | 122,682<br>508,712<br>128,916<br>169,020<br>153,763<br>30,380<br>13,717<br>7,775<br>1,134,965<br>13,405,417 | 36,329<br>151<br>1,030<br>747,892 | 1,172<br>33,928<br>63,497<br>1,870<br>1,477<br>64,434 |
| Miscellaneous rents. Miscellaneous tax accruals. Miscellaneous income charges.  Total miscellaneous deductions.                                                                                                                                                                                | 30,776<br>65,170<br>6,348<br>102,294                                                         | 24,290<br>67,843<br>6,480<br>98,613                                                                         | 3,681                             | 2,673                                                 |
| Income available for fixed charges                                                                                                                                                                                                                                                             | 14,051,015                                                                                   | 13,306,804                                                                                                  | 744,211                           |                                                       |
| FIXED CHARGES                                                                                                                                                                                                                                                                                  |                                                                                              |                                                                                                             |                                   |                                                       |
| Rent for leased roads and equipment  Interest on funded debt  Interest on unfunded debt  Amortization of discount on funded debt                                                                                                                                                               | 81,143<br>9,320,917<br>104,034<br>152,057                                                    | 85,228<br>9,376,771<br>30,093<br>153,373                                                                    | 73,941                            | 4,085<br>55,854<br>1,316                              |
| Total fixed charges                                                                                                                                                                                                                                                                            | 9,658,151                                                                                    | 9,645,465                                                                                                   | 12,686                            |                                                       |
| Net income                                                                                                                                                                                                                                                                                     | 4,392,864<br>3,416,774                                                                       | 3,661,339<br>3,416,774                                                                                      | 731,525                           |                                                       |
| Income balance transferred to Profit and Loss                                                                                                                                                                                                                                                  | \$ 976,090                                                                                   | \$ 244,565                                                                                                  | \$731,525                         |                                                       |

# CHICAGO, BURLINGTON & QUINCY RAILROAD COMPANY

GENERAL BALANCE SHEET

| GENERAL BA                                                                                                                                                                                                                                                                                                                                                      | LANCE SHEET                                                                                                              |                                                                                                   |                                                    |                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------------------|---------------------------------------------|
| ASSET SIDE                                                                                                                                                                                                                                                                                                                                                      | 1940                                                                                                                     | 1939                                                                                              | INCREASE                                           | DECREASE                                    |
| INVESTMENTS  Investment in road and equipment: Road. Equipment General                                                                                                                                                                                                                                                                                          | \$436,985,524<br>138,055,512<br>33,281,228                                                                               | \$436,451,569<br>132,901,061<br>33,288,841                                                        | \$ 533,955<br>5,154,451                            | . \$ 7,61                                   |
| Total                                                                                                                                                                                                                                                                                                                                                           | 608,322,264                                                                                                              | 602,641,471                                                                                       | 5,680,793                                          |                                             |
| Improvements on leased railway property                                                                                                                                                                                                                                                                                                                         | 154,434                                                                                                                  | 154,879                                                                                           | 0,000,170                                          | 44.                                         |
| Deposits in lieu of mortgaged property sold                                                                                                                                                                                                                                                                                                                     | 32,096                                                                                                                   | 269,653                                                                                           |                                                    | 237,55                                      |
| Miscellaneous physical property                                                                                                                                                                                                                                                                                                                                 | 5,125,685                                                                                                                | 5,101,711                                                                                         | 23,974                                             |                                             |
| Investments in affiliated companies:                                                                                                                                                                                                                                                                                                                            |                                                                                                                          |                                                                                                   |                                                    |                                             |
| Stocks<br>Notes<br>Advances                                                                                                                                                                                                                                                                                                                                     | 26,585,644<br>2,625,177<br>9,098,895                                                                                     | 26,585,644<br>3,175,520<br>8,806,234                                                              | 292,661                                            |                                             |
| Total                                                                                                                                                                                                                                                                                                                                                           | 38,309,716                                                                                                               | 38,567,398                                                                                        |                                                    | 257,682                                     |
| Other investments:  Stocks. Bonds. Notes. Advances. Miscellaneous.  Total.  Total investments.  CURRENT ASSETS  Cash.                                                                                                                                                                                                                                           | 3,737,151<br>225,900<br>121,139<br>950<br>88,762<br>4,173,902<br>656,118,097                                             | 3,750,558<br>225,900<br>146,249<br>1,450<br>117,412<br>4,241,569<br>650,976,681                   | 5,141,416                                          | 13,407<br>25,110<br>500<br>28,650<br>67,667 |
| Demand loans and deposits.  Time drafts and deposits. Special deposits. Loans and bills receivable. Fraffic and car-service balances receivable. Net balance receivable from agents and conductors. Miscellaneous accounts receivable. Material and supplies. Interest and dividends receivable. Rents receivable. Other current assets.  Total current assets. | 151,500<br>405,864<br>1,006,003<br>6,449<br>946,756<br>1,166,139<br>3,176,553<br>8,979,470<br>11,885<br>22,581<br>76,919 | 851,165<br>3,785<br>783,904<br>1,139,388<br>2,771,014<br>10,306,495<br>11,885<br>22,936<br>78,471 | 1,006,003<br>2,664<br>162,852<br>26,751<br>405,539 | 1,327,025<br>355<br>1,552                   |
| = Total carrent assets                                                                                                                                                                                                                                                                                                                                          | 25,443,272                                                                                                               | 23,230,949                                                                                        | 2,212,323                                          |                                             |
| DEFERRED ASSETS  Working fund advances.  Other deferred assets.  Total deferred assets.                                                                                                                                                                                                                                                                         | 36,984<br>128,054<br>165,038                                                                                             | 34,952<br>167,953<br>202,905                                                                      | 2,032                                              | 39,899<br>37,867                            |
| UNADJUSTED DEBITS                                                                                                                                                                                                                                                                                                                                               |                                                                                                                          | 12                                                                                                |                                                    |                                             |
| Rents and insurance premiums paid in advance. Discount on funded debt. Other unadjusted debits.                                                                                                                                                                                                                                                                 | 67,037<br>3,845,637<br>1,849,697                                                                                         | 72,650<br>3,997,694<br>1,945,569                                                                  |                                                    | 5,613<br>152,057<br>95,872                  |
| Total unadjusted debits                                                                                                                                                                                                                                                                                                                                         | 5,762,371                                                                                                                | 6,015,913                                                                                         |                                                    | 253,542                                     |
| Grand total                                                                                                                                                                                                                                                                                                                                                     | \$687,488,778                                                                                                            | \$680,426,448                                                                                     | \$7,062,330                                        |                                             |

# CHICAGO, BURLINGTON & QUINCY RAILROAD COMPANY

#### GENERAL BALANCE SHEET

| LIABILITY SIDE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1940                                                                 | #1939                                                                | INCREASE                             | DECREASE    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|--------------------------------------|-------------|
| STOCK                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                      |                                                                      |                                      |             |
| Capital stock                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | \$170,839,100                                                        | \$170,839,100                                                        |                                      |             |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                      |                                                                      | <u>.</u> - 1.                        |             |
| GOVERNMENTAL GRANTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                      |                                                                      |                                      |             |
| Grants in aid of construction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 889,167                                                              | 575,185                                                              | \$ 313,982                           |             |
| LONG-TERM DEBT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                      |                                                                      |                                      |             |
| Funded debt unmatured  Less—Held by or for the Company                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 266,969,000<br>38,372,000                                            | 268,429,000<br>38,372,000                                            |                                      | \$1,460,000 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 228,597,000                                                          | 230,057,000                                                          |                                      | 1,460,000   |
| Total capital liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 400,325,267                                                          | 401,471,285                                                          |                                      | 1,146,018   |
| and the second s |                                                                      |                                                                      |                                      |             |
| CURRENT LIABILITIES  Traffic and car-service balances payable.  Audited accounts and wages payable.  Miscellaneous accounts payable.  Interest matured unpaid.  Unmatured interest accrued.  Other current liabilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1,497,096<br>4,314,417<br>216,130<br>967,716<br>2,315,080<br>362,687 | 1,350,279<br>4,676,134<br>183,676<br>947,170<br>2,301,002<br>314,296 | 32,454<br>20,546<br>14,078<br>48,391 | 361,717     |
| Total current liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 9,673,126                                                            | 9,772,557                                                            |                                      | 99,431      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                      |                                                                      | ×                                    |             |
| DEFERRED LIABILITIES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                      |                                                                      | # 40C 440                            |             |
| Other deferred liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6,341,593                                                            | 1,145,474                                                            | 5,196,119                            |             |
| Total deferred liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6,341,593                                                            | 1,145,474                                                            | 5,196,119                            |             |
| UNADJUSTED CREDITS  Tax liability.  Premium on funded debt.  Insurance and casualty reserves.  Accrued depreciation—Equipment.  Other unadjusted credits.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 5,406,684<br>31,799<br>1,392,996<br>80,443,144<br>2,158,515          | 5,220,604<br>43,646<br>1,392,996<br>76,492,654<br>1,837,408          | 3,950,490<br>321,107                 | 11,847      |
| Total unadjusted credits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 89,433,138                                                           | 84,987,308                                                           | 4,445,830                            |             |
| CORPORATE SURPLUS  Additions to property through income and surplus.  Funded debt retired through income and surplus.  Sinking fund reserves.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 915,138<br>44,044,177<br>600                                         | 897,963<br>44,044,177<br>600                                         | 17,175                               |             |
| Total appropriated surplus                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 44,959,915                                                           | 44,942,740                                                           | 17,175                               |             |
| Profit and loss credit balance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 136,755,739                                                          | 138,107,084                                                          |                                      | 1,351,345   |
| Total corporate surplus                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 181,715,654                                                          | 183,049,824                                                          |                                      | 1,334,170   |
| Grand total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$687,488,778                                                        | \$680,426,448                                                        | \$7,062,330                          |             |

#1939 figures revised to 1940 basis.

# CHICAGO, BURLINGTON & QUINCY RAILROAD COMPANY

#### PROFIT AND LOSS ACCOUNT

| CREDITS                                                                                                                          |                                |             |               |
|----------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-------------|---------------|
| Credit balance at beginning of year. Credit balance transferred from income. Credits from retired road and equipment. Donations. | \$ 976,090<br>3,213<br>17,175  |             | \$138,107,084 |
| Miscellaneous credits                                                                                                            | 46,177                         | \$1,042,655 |               |
| DEBITS                                                                                                                           |                                |             |               |
| Surplus appropriated for investment in physical property.  Debits from retired road and equipment.  Miscellaneous debits.        | 17,175<br>2,022,170<br>354,655 | 2,394,000   |               |
| Net debit for year 1940.                                                                                                         |                                |             | 1,351,345     |
| Credit balance, December 31, 1940, carried to balance sheet                                                                      |                                |             | \$136,755,739 |

# SPOKANE, PORTLAND AND SEATTLE RAILWAY SYSTEM

(SPOKANE, PORTLAND AND SEATTLE RAILWAY, OREGON TRUNK RAILWAY, OREGON ELECTRIC RAILWAY AND UNITED RAILWAYS COMPANIES)

(INTERCOMPANY TRANSACTIONS ELIMINATED)

#### PROFIT AND LOSS ACCOUNT

| DEBITS                                                                                                                                                                                                                                               |                                                    |             |              |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------|--------------|
| Debit balance at beginning of year.  Debit balance transferred from income.  Surplus appropriated for investment in physical aproperty.  Debt discount extinguished through surplus.  Debits from retired road and equipment.  Miscellaneous debits. | \$2,188,300<br>6,629<br>15,380<br>73,465<br>56,941 | \$2,340,715 | \$67,707,848 |
|                                                                                                                                                                                                                                                      |                                                    |             |              |
| CREDITS                                                                                                                                                                                                                                              |                                                    |             |              |
| Donations Miscellaneous credits                                                                                                                                                                                                                      | 6,629<br>11,386                                    | 18,015      |              |
| Net debit for year 1940                                                                                                                                                                                                                              |                                                    |             | 2,322,700    |
|                                                                                                                                                                                                                                                      |                                                    |             | 2,022,700    |
| Debit balance, December 31, 1940, carried to balance sheet                                                                                                                                                                                           |                                                    |             | \$70,030,548 |

SPOKANE, PORTLAND AND SEATTLE RAILWAY SYSTEM (SPOKANE, PORTLAND AND SEATTLE RAILWAY, OREGON TRUNK RAILWAY, OREGON ELECTRIC RAILWAY AND UNITED RAILWAYS COMPANIES)

(INTERCOMPANY TRANSACTIONS ELIMINATED)

#### INCOME ACCOUNT

| ITEM                                                                                                                                                                                                                         | 1940                                  | 1939                                                 | INCREASE               | DECREASE                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|------------------------------------------------------|------------------------|-------------------------------|
| Average mileage of road operated                                                                                                                                                                                             | 948                                   | 948                                                  |                        |                               |
| OPERATING INCOME Railway operating revenues. Railway operating expenses.                                                                                                                                                     | \$9,718,807<br>6,786,882              | \$8,645,562<br>6,194,682                             | \$1,073,245<br>592,200 |                               |
| Net revenue from railway operations                                                                                                                                                                                          | 2,931,925                             | 2,450,880                                            | 481,045                |                               |
| Railway tax accruals                                                                                                                                                                                                         | 910,166                               | 923,791                                              |                        | \$ 13,625                     |
| Railway operating income                                                                                                                                                                                                     | 2,021,759                             | 1,527,089                                            | 494,670                |                               |
| Equipment rents—net debit                                                                                                                                                                                                    | 854,354<br>114,671                    | 800,864<br>94,798                                    | 53,490<br>19,873       |                               |
| Net railway operating income                                                                                                                                                                                                 | 1,282,076                             | 821,023                                              | 461,053                |                               |
| OTHER INCOME Miscellaneous rent income. Miscellaneous nonoperating physical property. Income from funded securities. Income from unfunded securities and accounts. Release of premiums on funded debt. Miscellaneous income. | 56,391<br>139,049<br>759<br>1,650     | 50,103<br>125,829<br>20,891<br>26,229<br>2,277<br>54 | 6,288<br>13,220        | 20,132<br>26,229<br>627<br>54 |
| Total other income                                                                                                                                                                                                           | 197,849                               | 225,383                                              |                        | 27,534                        |
| Total income.                                                                                                                                                                                                                | 1,479,925                             | 1,046,406                                            | 433,519                |                               |
| MISCELLANEOUS DEDUCTIONS FROM INCOME Miscellaneous rents. Miscellaneous tax accruals. Miscellaneous income charges.                                                                                                          | 4,871<br>33,685<br>471                | 4,362<br>35,020<br>526                               | 509                    | 1,335<br>55                   |
| Total miscellaneous deductions                                                                                                                                                                                               | 39,027                                | 39,908                                               |                        | 881                           |
| Income available for fixed charges                                                                                                                                                                                           | 1,440,898                             | 1,006,498                                            | 434,400                |                               |
| FIXED CHARGES  Rent for leased roads and equipment                                                                                                                                                                           | 42,872<br>3,140,720<br>987<br>444,619 | 42,891<br>3,153,287<br>1,159<br>445,457              |                        | 19<br>12,567<br>172<br>838    |
| Total fixed charges                                                                                                                                                                                                          | 3,629,198                             | 3,642,794                                            |                        | 13,596                        |
| Net deficit                                                                                                                                                                                                                  | \$2,188,300                           | \$2,636,296                                          |                        | \$447,996                     |

The above income account is a consolidated statement of the Spokane, Portland and Seattle Railway Company and the subsidiary companies shown, and therefore, there have been eliminated from nonoperating income and from fixed charges contra items arising from ownership of inter-company bonds and other obligations in the following amounts:

1940
1939

| Interest on United Railways First Mortgage Bonds                                                                                   | \$  | 22,500      | \$       | 22,500         |             |
|------------------------------------------------------------------------------------------------------------------------------------|-----|-------------|----------|----------------|-------------|
| Interest on Oregon Electric Railway Company First Mortgage Bonds.                                                                  |     | 53,746      |          |                |             |
| Interest on notes and advances                                                                                                     |     | 1,995,090   |          |                |             |
| Interest received from subsidiary companies                                                                                        |     | 249,833     | Cr.      | 144,900        |             |
| The Great Northern Railway Company owns one-half of the stocks and bonds issu                                                      | ed  | by the Spol | kane, P  | ortland and Se | attle Rail- |
| way Company. These securities, including advances, are carried in the investment account of the investment account of the company. | cou | nt (on page | e 21) as | follows:       |             |
|                                                                                                                                    | Pa  | r Value     | Boo      | k Value        |             |
| Stock                                                                                                                              | \$2 | 0,000,000   | \$2      | 0,000,000      |             |
| Bonds.                                                                                                                             | 3   | 6,855,000   | 2.       | 5,798,500      |             |
| Advances                                                                                                                           |     | 905,000     |          | 905,000        |             |
|                                                                                                                                    |     |             |          |                |             |

The Spokane, Portland and Seattle Railway Company owns the entire issue of stock of the Oregon Trunk Railway and of stock and bonds of the United Railways Company, also 98 per cent of the stock and 92 per cent of the bonds of the Oregon Electric Railway Company.

Average mileage of road operated year 1940:

| Average mileage of road operated year 1940:   |              |
|-----------------------------------------------|--------------|
| Spokane, Portland and Seattle Railway Company |              |
| Oregon Trunk Railway                          |              |
| Oregon Electric Railway Company               | 192.78 miles |
| United Railways Company                       | 50.15 miles  |
| Total.                                        | 947.71 miles |

#### SPOKANE, PORTLAND AND SEATTLE RAILWAY SYSTEM

(SPOKANE, PORTLAND AND SEATTLE RAILWAY, OREGON TRUNK RAILWAY, OREGON ELECTRIC RAILWAY AND UNITED RAILWAYS COMPANIES)

(INTERCOMPANY TRANSACTIONS ELIMINATED)

#### GENERAL BALANCE SHEET

|                                                                                                 |                        | 1                      |                  | 1                 |
|-------------------------------------------------------------------------------------------------|------------------------|------------------------|------------------|-------------------|
| ASSET SIDE                                                                                      | 1940                   | 1939                   | INCREASE         | DECREASE          |
| INVESTMENTS                                                                                     |                        |                        |                  |                   |
| Investment in road and equipment:                                                               |                        |                        |                  |                   |
| Road                                                                                            | \$ 89,255,510          | \$ 88,556,246          | \$699,264        |                   |
| Equipment. General expenditures.                                                                | 6,391,264<br>5,439,869 | 6,416,843<br>5,439,869 |                  | \$ 25,579         |
|                                                                                                 |                        |                        |                  |                   |
| Total                                                                                           | 101,086,643            | 100,412,958            | 673,685          |                   |
| Deposits in lieu of mortgaged property sold                                                     | 170,044                | 153,157                | 16,887           |                   |
| Miscellaneous physical property                                                                 | 3,319,953              | 3,370,311              |                  | 50,358            |
| investments in affiliated companies:                                                            |                        |                        |                  |                   |
| Stocks                                                                                          | 50,102                 | 50,102                 |                  |                   |
| Notes                                                                                           | 101,327                | 101,327                |                  |                   |
| Advances                                                                                        | 1,566,378              | 1,579,794              |                  | 13,416            |
| Total                                                                                           | 1,717,807              | 1,731,223              |                  | 13,416            |
| Other investments:                                                                              |                        |                        |                  |                   |
| Notes                                                                                           | 18,997                 | 17,664                 | 1 222            |                   |
| Miscellaneous.                                                                                  | 44,839                 | 76,929                 | 1,333            | 32,090            |
| Total                                                                                           | 62.026                 | 01.503                 |                  |                   |
| Total                                                                                           | 63,836                 | 94,593                 |                  | 30,757            |
| Total investments.                                                                              | 106,358,283            | 105,762,242            | 596,041          |                   |
| CURRENT ASSETS                                                                                  |                        | 1                      |                  |                   |
| Cash                                                                                            | FF2 001                | 702 112                |                  | 220 222           |
| pecial deposits                                                                                 | 553,881<br>13,170      | 783,113<br>15,654      |                  | 229,232<br>2,484  |
| oans and bills receivable                                                                       | 2,667                  | 5                      | 2,662            | 2,101             |
| Yaffic and car-service balances receivable.  Net balance receivable from agents and conductors. | 303,079                | 167,242                | 135,837          |                   |
| Miscellaneous accounts receivable                                                               | 112,220<br>735,037     | 102,132<br>651,111     | 10,088<br>83,926 |                   |
| Material and supplies                                                                           | 933,109                | 766,316                | 166,793          |                   |
| nterest and dividends receivable.<br>Other current assets.                                      | 67                     | 61                     | 6                |                   |
|                                                                                                 | 19,161                 | 16,658                 | 2,503            |                   |
| Total current assets.                                                                           | 2,672,391              | 2,502,292              | 170,099          |                   |
| DEFERRED ASSETS                                                                                 |                        |                        |                  |                   |
| Working fund advances                                                                           | 2,329                  | 2,329                  |                  |                   |
| nsurance and other funds                                                                        | 20,500                 | 20,300                 | 200              |                   |
| Other deferred assets                                                                           | 358,209                | 1,155,866              |                  | 797,657           |
| Total deferred assets                                                                           | 381,038                | 1,178,495              |                  | 797,457           |
| INADAUGTED DEDUC                                                                                |                        |                        |                  |                   |
| UNADJUSTED DEBITS                                                                               |                        |                        |                  |                   |
| Rents and insurance premiums paid in advance                                                    | 19,649<br>8,966,476    | 30,113<br>9,426,475    |                  | 10,464<br>459,999 |
| Other unadjusted debits                                                                         | 666,568                | 344,087                | 322,481          |                   |
| Total unadjusted debits                                                                         | 9,652,693              | 9,800,675              |                  | 147,982           |
| Grand total                                                                                     | \$119,064,405          | \$119,243,704          |                  | \$179,299         |

### SPOKANE, PORTLAND AND SEATTLE RAILWAY SYSTEM

(SPOKANE, PORTLAND AND SEATTLE RAILWAY, OREGON TRUNK RAILWAY, OREGON ELECTRIC RAILWAY AND UNITED RAILWAYS COMPANIES)

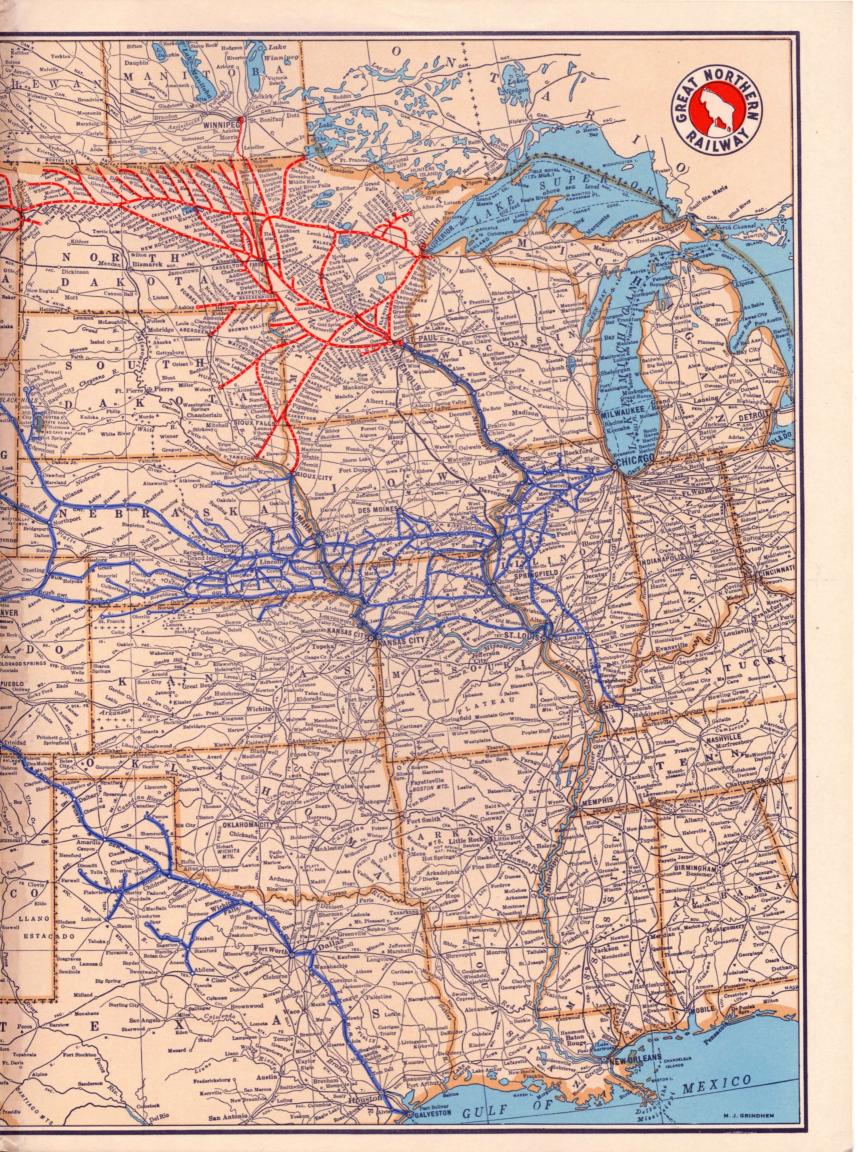
(INTERCOMPANY TRANSACTIONS ELIMINATED)

#### GENERAL BALANCE SHEET

| GENERAL BAL                                                                                                                                                                                   | ANCE SHEET                                                  |                                                             |                             |                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-----------------------------|-----------------------------|
| LIABILITY SIDE                                                                                                                                                                                | 1940                                                        | #1939                                                       | INCREASE                    | DECREASE                    |
|                                                                                                                                                                                               |                                                             |                                                             |                             |                             |
| STOCK                                                                                                                                                                                         |                                                             |                                                             |                             |                             |
| Capital stock                                                                                                                                                                                 | \$ 40,045,800                                               | \$ 40,045,800                                               |                             | ***********                 |
| GOVERNMENTAL GRANTS                                                                                                                                                                           |                                                             |                                                             |                             |                             |
| Grants in aid of construction                                                                                                                                                                 | 465,409                                                     | 206,050                                                     | \$ 259,359                  |                             |
| LONG-TERM DEBT                                                                                                                                                                                |                                                             |                                                             |                             |                             |
| Funded debt unmatured  Less—Held by or for the company                                                                                                                                        | 82,791,000<br>8,083,000                                     | 82,911,000<br>8,080,000                                     | 3,000                       | \$ 120,000                  |
|                                                                                                                                                                                               | 74,708,000                                                  | 74,831,000                                                  |                             | 123,000                     |
| Nonnegotiable debt to affiliated companies: Open accounts                                                                                                                                     | 5,927,947                                                   | 6,244,339                                                   |                             | 316,392                     |
| Total long-term debt                                                                                                                                                                          | 80,635,947                                                  | 81,075,339                                                  |                             | 439,392                     |
| Total capital liabilities                                                                                                                                                                     | 121,147,156                                                 | 121,327,189                                                 |                             | 180,033                     |
| CURRENT LIABILITIES                                                                                                                                                                           |                                                             |                                                             |                             |                             |
| Traffic and car-service balances payable. Audited accounts and wages payable. Miscellaneous accounts payable. Interest matured unpaid. Unmatured interest accrued. Other current liabilities. | 641,438<br>578,407<br>18,382<br>13,170<br>983,594<br>62,512 | 329,061<br>531,639<br>27,557<br>15,654<br>988,611<br>47,083 | 312,377<br>46,768           | 9,175<br>2,484<br>5,017     |
| Total current liabilities                                                                                                                                                                     | 2,297,503                                                   | 1,939,605                                                   | 357,898                     |                             |
| DEFERRED LIABILITIES  Liability for provident funds                                                                                                                                           | 20,500<br>56,850,438<br>3,988,147                           | 20,300<br>54,402,038<br>3,683,078                           | 200<br>2,448,400<br>305,069 |                             |
| Total deferred liabilities                                                                                                                                                                    | 60,859,085                                                  | 58,105,416                                                  | 2,753,669                   |                             |
| UNADJUSTED CREDITS  Tax liability. Premium on funded debt. Accrued depreciation—Equipment. Other unadjusted credits.                                                                          | 390,144<br>11,548<br>3,340,286<br>896,775                   | 373,830<br>13,198<br>3,510,423<br>1,534,697                 | 16,314                      | 1,650<br>170,137<br>637,922 |
| Total unadjusted credits                                                                                                                                                                      | 4,638,753                                                   | 5,432,148                                                   |                             | 793,395                     |
| CORPORATE SURPLUS                                                                                                                                                                             |                                                             |                                                             |                             |                             |
| Additions to property through income and surplus                                                                                                                                              | 152,456                                                     | 147,194                                                     | 5,262                       |                             |
| Total appropriated surplus                                                                                                                                                                    | 152,456<br>70,030,548                                       | 147,194<br>67,707,848                                       | 5,262<br>2,322,700          |                             |
| Total corporate surplus—deficit                                                                                                                                                               | 69,878,092                                                  | 67,560,654                                                  | 2,317,438                   |                             |
| Grand total                                                                                                                                                                                   | \$119,064,405                                               | \$119,243,704                                               |                             | \$ 179,299                  |

<sup>\*1939</sup> figures revised to 1940 basis.







SERVING \* \*

WISCONSIN
MINNESOTA
IOWA
SOUTH DAKOTA
NORTH DAKOTA
MONTANA
IDAHO
WASHINGTON
OREGON
CALIFORNIA
MANITOBA
BRITISH COLUMBIA